CHARTER REVIEW COMMISSION MEETING

- DATE: Thursday, March 5, 2020
- TIME: 8:30 a.m. 11:22 a.m.
- PLACE: Council Chambers First Floor City Hall at St. James Building 117 West Duval Street Jacksonville, Florida 32202

BOARD MEMBERS PRESENT:

Lindsey Brock, Chairperson Jessica Baker, Board Member Frank Denton, Board Member William W.C. Gentry, Board Member Nick Howland, Board Member Heidi Jameson, Board Member Emily Lisska, Board Member Betzy Santiago, Board Member Hon. Ronald V. Swanson, Board Member

ALSO PRESENT:

CRC Staff:

Jessica Smith, Legislative Assistant Juliette Williams, Legislative Services Jeff Clements, Chief of Council Research Anthony Baltiero, Council Research Steve Cassada and Melanie Wilkes, Information Systems Administrator. Kealey West, Office of General Counsel

1	PROCEEDINGS
2	
3	CHAIRPERSON BROCK: Okay. Good morning,
4	everyone. We will call the meeting to order of
5	the Charter Revision Commission on March 5th,
6	8:30 a.m. We are going to go ahead and get
7	started and go through those things that we
8	can, waiting to see if we get a quorum here.
9	But we will go ahead and since we can't
10	approve the minutes, we can have public
11	comment.
12	Mr. Scott, I see you have delivered a
13	card.
14	MR. SCOTT: You're saying that's within
15	the rules?
16	CHAIRPERSON BROCK: To accept public
17	comment, yes. In fact, I had that confirmed
18	with the Office of General Counsel.
19	MR. SCOTT: But will it be on the record?
20	CHAIRPERSON BROCK: Yes, sir. We started
21	the meeting. The meeting has been called to
22	order. We just can't vote on anything until we
23	have our quorum. We can certainly listen to
24	you.
25	MR. SCOTT: Stanley Scott. My address is

FIRST COAST COURT REPORTERS

2

1 on file.

CHAIRPERSON BROCK: Clock him.
Go ahead. I'm sorry. I was speaking to
the staff folks.

5 MR. SCOTT: Okay. The reason I'm here 6 this morning here because after talking with 7 numerous people, especially my mentor, 8 Mr. Edward Exson, I have decided that we do not 9 see any progress with the Charter Revision. 10 This will be his fifth time and this will be my 11 third time participating in this process. And 12 when it comes to the consolidation -- before 13 consolidation, the reason -- when I was coming 14 up, we assumed -- well, I assumed the reason 15 why this city was in bad shape before 16 consolidation is because it was under African 17 American leadership. But as I grew older and 18 did my own research, I found out that you have 19 the same problem that you have today.

20 During that time, there was a lot of 21 commissions, and the commissions was stealing 22 money, doing everything they wanted to do. 23 Now, today, as you look around, you see the 24 same thing. You've got the DIA. You got all 25 these different commissions, authorities, task

forces, and equality of outcome for the
 community is in bad shape.

Now this is not something I came up with. It's national research, Times Union, WJCT, Melissa Ross Show that show that you have a leadership problem. And you continue to operate with the strong mayor-type mentality, and you see nothing changing in the city.

9 People say, yeah, well, things are changing for me as an individual. Well, yes. 10 11 There's quite a few people in this city doing 12 pretty good. There's many corporations, 13 billion dollar corporations. But when you're 14 talking about equality of outcome, especially 15 if you look at downtown and use it as an 16 example, it will show you that leadership is a 17 problem.

18 Ethics is a problem. The last Charter 19 Revision talked about ethics, but you're not 20 talking about ethics here. You are not taking 21 that knowledge and fine tune it to today. 22 That's a leadership problem. And you think 23 about JEA, JTA, the ignorance of JTA to put the 24 new terminal down there in a flood zone shows 25 poor leadership. You've seen it all over the

1 city here.

2 And then we talk about the murder rate 3 here, and a lot of the issue with the murder 4 rate here when it comes to the African 5 Americans is because of disenfranchise. African Americans in this city still make 30 6 7 percent less than Caucasians in this country. 8 Thank you. 9 CHAIRPERSON BROCK: Thank you, sir. 10 Okay. Well, remarks from the Chair will 11 be brief because the primary remark is we're 12 waiting for one more so that we can take 13 action. 14 But I do believe it would be helpful at 15 this point for us to kind of skip down to 5(a) 16 on the proposed Charter language with the Urban 17 If you recall -- just to kind of set the Core. 18 stage for Ms. Johnston -- we had the subcommittee meeting was it last week --19 20 Monday. It only felt like that. And during 21 that meeting, we looked at Section 55 of the 22 Ordinance Code and between several of us 23 divvied up portions of the proposed Charter 24 language that would pattern itself after the 25 DIA and be applicable for Urban Core. And all

that has been compiled and put together by
 Ms. Johnston.

Excellent work on it. Can you walk us through -- for those of you, it should be the separate one. It's the thicker thing that says: Proposed Amendment to the City of Jacksonville Charter.

8 Does everybody have that?

9 All right. We're doing business now.
10 Good morning. I will call you number eight.
11 COMMISSIONER GENTRY: I made it, huh.
12 CHAIRPERSON BROCK: You did.

13 COMMISSIONER GENTRY: What power I have14 here.

15 CHAIRPERSON BROCK: So where we are --16 you probably heard us as you were coming in --17 we're having -- Ms. Johnston has gone through 18 and she compiled all of our various portions 19 and massaged it where it needed to be massaged 20 and trimmed where it needed to be trimmed.

So the floor is yours.

21

22 MS. JOHNSTON: All right. So the 23 document in front of you, I tried to format it 24 as it would be a Charter Article, and so you'll 25 see a blank number. I know there was some

discussion at the noticed meeting about
 possibly taking Article 20, which we believe is
 no longer necessary in the Charter, and
 actually using that number. But I just left it
 blank for now for discussion purposes.

6 So it is set up as it would be a Charter 7 amendment. As such, what I really did was just format the various sections based on what I was 8 9 sent. I'll just walk through the different 10 sections with you, and then the person who 11 worked on the substantiative section material 12 can answer questions if there are any 13 questions.

There were a few places where I put notes into the text that I thought either could be part of discussion or explanation. And I know Mr. Brock also put a note in a section, so I left that note in the section for the CRC to review.

20 So if you look, the first section is 21 called Authority Created Purpose. This 22 material was sent to me by Mr. Gentry, so I 23 included the purpose language that he provided. 24 I did add the second section, which is 25 Authority Created, because in looking at the

way the DIA was established, it has similar
 language under the Authority Created. So I did
 add that section, and it is based primarily off
 language that it's in the DIA.

5 The structure of the DIA is that it 6 created a Community Development District under 7 Chapter 163, so I referenced Chapter 163. I 8 suppose it's possible that this ultimately 9 would not be a CRA, but I went ahead and just 10 inserted the language for you-all to look at.

11 The next section under -- it's called This material was also provided by 12 Findings. 13 Mr. Gentry, and I did not make any changes to 14 the language, just if there were typos or 15 things of that nature. However, I did note --16 if you look at page 3, there's some language 17 that he provided. It is in italics. He did 18 not put it in italics. I did, and I put a 19 The language in italics is somewhat of note. 20 the findings of the Charter Revision Commission 21 as to the creation of this special district. 22 And so my note was that this seems more 23 appropriate in the final report of the CRC, but 24 not necessarily in the Charter Ordinance Code. 25 So I just put that note in for discussion by

the Commission for you to determine if this was
 language you would want in the Charter or if
 you would want to just put it in the final
 report that Mr. Brock is preparing.

5 The next provision is the boundaries of 6 the Urban Core area. I have a note in this 7 section that I will provide a better written 8 description. I simply used language based off 9 the map, but it's not specific or particular, 10 so it does need to be cleaned up, but I didn't 11 have enough time to do that. So -- and you'll 12 note, the last page of this document actually 13 has the boundary map of the proposed 14 development authority. But this will be 15 cleaned up and will look a little better.

16 The next section is definitions. And 17 most of the definitions were provided by 18 Commissioner Baker. However, Chair Brock also 19 had a few definitions from his section on 20 funding that I incorporated into this definitional section. And Mr. Brock has 21 22 provided -- on page 4, you'll note that 23 Mr. Brock had made comment regarding the 24 definition of program, and so I left his note 25 in for discussion. Otherwise, I just used the

1

language that was provided for the definitions.

The next section at the bottom of page 4, Urban Core Development Authority Board, this information was provided by Commissioner Baker. And, again, I did not attempt to make substantiative changes except where it may implicate a legal issue.

8 For instance, in the board membership, 9 she had originally listed that one of the 10 council members who is in that impacted area 11 would serve on the board, and I believe that 12 that could possibly create a dual office 13 holding position for that council member. So I 14 changed the language to the fact that the 15 council member would select a designee to serve 16 on the board. Another alternative is you can 17 have liaisons to the board, and you could make 18 one or more of the council members for that area a liaison. So that's something for 19 20 discussion, but I did change it to designee rather than the actual -- one of the council 21 22 members sitting on the board. So that language 23 is mainly what was provided by Ms. Baker.

So at the meeting on Monday it wasdiscussed whether the board would be seven or

nine, and I believe Ms. Baker chose the number 1 2 nine, so that is what's in the language. Next page, on page 6, is Functions and 3 4 Duties, and I believe that also came from Ms. 5 Baker. And, again -- I think she relied on 6 language in the DIA from the Ordinance Code, 7 but I didn't attempt to make any changes to that either. 8

9 And then at the bottom of page 7, Funding 10 and Operations, this language was provided by 11 Chair Brock, and I just formatted it. I didn't 12 make any changes. I wanted to keep the 13 integrity of what the Committee had worked on 14 without putting my own thoughts or edits into 15 it.

16 So that's the document you have. You can 17 discuss whether you want to make any changes. 18 If you do want to make changes after today, I 19 can incorporate changes or, ultimately, Chair 20 Brock, when he's working on the final report, 21 if there's any changes that come up in the next several weeks, they can also be made through 22 23 that mechanism as well.

CHAIRPERSON BROCK: Okay. Did anyone who
worked on the draft language have anything to

FIRST COAST COURT REPORTERS

11

add before we go into public participation and 1 then debate and discussion? 2 3 COMMISSIONER GENTRY: I want to talk 4 about the substantive stuff. 5 CHAIRPERSON BROCK: Well, no. Was there 6 anything you wanted to add in addition to what 7 Ms. Johnston has said? 8 COMMISSIONER GENTRY: I think she did a 9 great job. Thank you. 10 CHAIRPERSON BROCK: Okay. Then we will 11 have our public participation. 12 Oh. I'm sorry. Oh, yes. I see 13 Mr. Denton. 14 COMMISSIONER DENTON: Just so that I'm 15 clear, the final report of the Charter Revision 16 Commission that you will put together, 17 Mr. Chairman, will include the report of the 18 subcommittees, including this subcommittee as amended by the Commission? 19 20 CHAIRPERSON BROCK: Yes. 21 COMMISSIONER DENTON: And so the language 22 that we're looking at here is the language that 23 would actually -- that Ms. Johnston has put 24 together will be the language that we recommend 25 going into the Charter?

1

CHAIRPERSON BROCK: Yes.

2 COMMISSIONER DENTON: One of the things 3 that surprised me -- and, again, in the meeting 4 Monday I was one of the non-lawyers in the 5 group. But looking at the draft, I went back 6 to the Charter a little bit. Generally, are 7 there -- is there information in the Charter 8 like what you have here in Section 02, 9 Findings, sort of a background? Is that 10 unusual to put that actual language in the 11 Charter down to -- and you made a note of that 12 on page 3, but just for those three bullet points. That whole "Findings" section, is that 13 14 normal to put, you know, the background of 15 reasons for something in the Charter?

16 MS. JOHNSTON: Through the Chair, I don't think it's unusual. I don't recall -- most 17 18 articles probably don't have that language, but 19 I think there is some language in other 20 provisions of the Charter. You do see that in 21 the Ordinance Code sometimes with particular sections, and I think DIA had some legislative 22 23 findings and other references.

You could look at this language anddetermine whether you want to pare it down

1 My comment on page 3 was just somewhat. 2 because it listed specifically the Charter 3 Revision Commission and the findings that you 4 had during your term on the Charter Revision 5 Commission. And, again, I just thought, to me, 6 that seemed like something that would be in the 7 final report and not necessarily in the 8 Charter. It it's up to you as to what language 9 you would like to recommend. I don't think 10 it's inappropriate to have a findings section 11 in the new article.

12 COMMISSIONER DENTON: If I may,13 Mr. Chair.

14 CHAIRPERSON BROCK: Sure.

25

15 COMMISSIONER DENTON: Then that's fine.

16 And one thing I would offer to do -- and 17 maybe you already know this -- but I seem to be 18 the only member of the subcommittee here right 19 But I am familiar with the changes we now. 20 made in the map, and there are three of them. 21 So I'm happy to -- we can talk about it now, 22 but I would be happy to talk to you later about 23 that just so you're clear when you're drawing 24 the actual streets.

MS. JOHNSTON: Sure. That would be

helpful. I'd be happy to talk to you about
 that area and just get your comments before I
 finalize the document and send it to Mr. Brock.

4 I think there was also a conversation on 5 Monday about some of the additional information 6 that I think everyone thought was very helpful 7 but maybe wouldn't necessarily go into the 8 Charter amendment. There was a discussion about a white paper, and I think Ms. Knight had 9 10 talked about maybe preparing some information 11 that would be in a white paper. I would see 12 that as going into the final report, and that 13 probably would take a lot of the information 14 that you put together originally and put it 15 into the final report. So that information I 16 would see possibly going into the CRC's final 17 report.

18 CHAIRPERSON BROCK: Yes. And we have --19 Mr. Clements has been working diligently on 20 that and sent me a revised draft. I'm going to 21 be tweaking that. But, yeah.

The short answer is all of the information that each of the committees have provided is going to be incorporated into the final report as findings and support and all

FIRST COAST COURT REPORTERS

15

1

the efforts that were done.

2 There are a couple of sections -- the 3 tree protection provision that's in the Charter 4 actually does have a section on findings. So 5 not all of them do, but some them do. And I 6 think how these have been pared down by 7 Ms. Johnston is probably good. And then the 8 things that are specific as to what we did as a 9 Charter Revision Commission are probably, as 10 she said, more appropriate to move and pull 11 out. We'll start parsing it after we get into our debate. 12 13 Mr. Gentry and Ms. Jameson, is it on 14 general stuff or --15 COMMISSIONER GENTRY: Well, in light of 16 Frank's question, I was going to respond. 17 CHAIRPERSON BROCK: Okay. Why don't we

18 do that so we can keep things moving. Is
19 everybody okay with that?

All right. So, Mr. Scott, you're here for public participation on the proposed language for Urban Core Development Authority.

23 MR. SCOTT: Yes, sir. Stanley Scott with 24 the African American Economic Recovery Think 25 Tank, and my address is on file.

1 I'm still concerned as I spoke at the 2 meeting -- Urban Service meeting last week. 3 I'm a little concerned about the language 4 because income -- because you make more money 5 than another part of a community doesn't make 6 you better. You know, I'm having a problem 7 with the language that y'all are using in the 8 Urban Core area because, once again, because of 9 racism -- and WJCT I think in 2001 did a report 10 that they say African Americans make 30 percent 11 less than Caucasians in the city. Well, if you 12 take that same 30 percent and they had the same 13 opportunity to use that money to help empower 14 they family, they would have almost the same 15 income.

16 Now, we need to stop marginalizing 17 certain areas of town. Yes, certain areas of 18 town have different income levels, but they are still good people. If we look at the numbers 19 20 when we start talking about crime, it's around 21 one to two percent in this city. Most people 22 in this city are good people. So you have to 23 be very careful when you use language here 24 because there's people that live in the Urban 25 Core that have master's degrees. And then you

still turn around and put this language right
 back in here, still using simple language to
 say that certain areas have different income
 levels. Some areas need more, what I would
 say, care, need more education.

6 When we talk about education -- let's 7 talk about it. You talk about education in the City of Jacksonville, there has not been any --8 9 when they talk about education, you have 10 Stanton right there in that community. But 11 those students -- and we did the research. Some of those kids, the reason why they get the 12 13 grades that they get is because of racism. 14 Yeah, because of their parents connection. 15 Most of those kids are dumb as a rock. I do 16 I do the work. I do the numbers on the work. 17 a national level, especially in Jacksonville.

18 So you have these problems here. You 19 need to change the language. I'm going to be 20 writing concerning this here because I wouldn't 21 use the language. I would use the language 22 here that we have a disparity problem. That's 23 something that's been going on for many years, 24 almost 100 years, in this area over here. So 25 be careful about how you use that language

because God can see evil. Evil is evil. It's
 just appalling to me.

3 CHAIRPERSON BROCK: Thank you. I will 4 tell you the intent is not to marginalize 5 anybody but is to actually do our best to 6 create this language to help this area of the 7 community.

8 All right. We have the proposed language 9 for the Charter amendment. Do I hear a motion 10 to approve the language so that we can go into 11 discussion?

12 COMMISSIONER SWANSON: So moved.

CHAIRPERSON BROCK: Okay. Motion second.
 COMMISSIONER BAKER: Second.

15CHAIRPERSON BROCK: Second. All right.16We are now in discussion. I've got

17 Ms. Jameson.

18 COMMISSIONER JAMESON: I had a 19 clarification question first. Are these two 20 documents moving forward or is the document 21 that was provided last week no longer?

22 Sorry I was late. So is this the new 23 document?

24 CHAIRPERSON BROCK: So we approved the 25 report subject to the language of the Charter

1 amendment. Now, there are two versions, so 2 make sure you've got the longer one in here. 3 There's a shorter version that --4 COMMISSIONER JAMESON: There was a 5 document provided last week. 6 CHAIRPERSON BROCK: Yes. 7 COMMISSIONER JAMESON: And this new document today. So is this replacing the 8 9 document from last week? 10 CHAIRPERSON BROCK: No. Tt is in 11 addition to the document from last week. 12 COMMISSIONER JAMESON: And I have a 13 couple questions. 14 CHAIRPERSON BROCK: But I wanted to make 15 sure -- we're not voting -- this is the short 16 one. This was only partial. It's in your 17 packet. So basically if your heading on the 18 Urban Core has three lines, that's the short If it has two lines for the heading, 19 one. 20 that's the longer one that we're voting on. 21 COMMISSIONER JAMESON: Got it. Okay. 22 So the millage rate adjustment that was 23 suggested in the document provided last week, I 24 don't see that in this document this week, 25 which correct me if I'm wrong. But I would

like to perhaps discuss this millage rate
 adjustment proposal. I have some strong
 concerns with that.

Also, then also I have a question related to -- let me see where it is in the new document. I apologize.

7 The idea that the UCDA should acquire, 8 manage, lease, operate, and sell property. I 9 would like to hear from those that have worked 10 on this as far as the rationale for both of 11 those; so, again, the millage rate adjustment 12 and the requirement to have properties managed, 13 leased, owned, sold, by a city entity.

So if anyone can speak to those two items, that's really what my two main questions are around.

17CHAIRPERSON BROCK: Okay. I see18Ms. Johnston.

19 MS. JOHNSTON: Through the Chair to 20 Commissioner Jameson. In the original report 21 that was offered by the subcommittee, they 22 provided several examples of possible funding 23 I don't think it was their intention sources. 24 to say one of those was the ultimate way to go, 25 and so I think that millage rate adjustment was

FIRST COAST COURT REPORTERS

21

1 just an idea.

25

I'll let Mr. Denton speak to this aswell.

4 But that was giving ideas for the Council 5 to consider if the Council creates this Urban Core Development Authority. Since the document 6 7 that I went through this morning is what the 8 language would look like in the Charter, it 9 doesn't go into details as to suggesting one 10 way or another as to funding. Obviously, in 11 order to have this move forward, the Council 12 would have to fund it in some fashion, but I 13 think we're leaving that to the Council to 14 determine how they're going to fund this 15 development authority.

16 If you look at DIA, for example, because 17 they're a CRA, they are able to pull revenues 18 from the tax base, but you do have to go 19 through multiple steps to get to that process. 20 So I have, somewhat, in my language, at least 21 where the authority created on the first page, 22 does talk about this being possibly a CRA under 23 163, and that would be a potential funding 24 source.

We didn't go into specific detail from

the noticed meeting on Monday as to providing 1 2 funding. We just simply said, Okay. If the 3 Council decides to move forward with this, it 4 will have to be funded. We want the provisions 5 in the Charter language to establish just the 6 basic parameters of how it would operate, but 7 we're not going to tell them how they're going to fund it. 8

9 COMMISSIONER JAMESON: Okay. Thank you 10 for that clarification. Sorry. Thank you for 11 that.

12 And then also with that same question 13 because you brought that up, if there was a CRA 14 created through this entire area and there 15 already is a CRA within that area, how does 16 that work together?

17 MS. JOHNSTON: Through the Chair. It's 18 interesting you mentioned that because I was 19 speaking with Chair Brock about that. Т 20 honestly don't know at this point whether they 21 could be merged into one or whether we would 22 keep that separated or how that actually would 23 But I think that somewhat goes beyond work. 24 the scope of what the CRC needs to have for 25 their consideration now. But that would be an

issue that the Council would have to look at as
to the establishment of the CRA and whether the
CRA would somehow fold into it or whether they
would keep it separated. That would be
something that the Council would have to look
at and determine.

COMMISSIONER JAMESON: Thank you.
CHAIRPERSON BROCK: All right.
Mr. Denton, and then I can add a little more
onto that answer.

11 COMMISSIONER DENTON: Just to clarify 12 Ms. Johnston on top of what she said. You have 13 two documents. And we talked about this a 14 little earlier. The first one that we approved 15 last week, that is the report of the 16 subcommittee, or the Committee on the Urban 17 Core Development Authority, and we approve --18 the Commission approved that last week. That's 19 the report that will be included as amended by 20 the Commission in the final report of the 21 Commission to the City Council.

The other document, the new one today, that is longer. I think what the Commission asked to happen this week, which was the subcommittee met again, this time with some of

1 our lawyers on the Commission, and this is the 2 language that we propose to go actually in the 3 Charter. So the two documents together, one 4 part of the report and the other is, I believe, 5 the legal language that would actually go in 6 the Charter.

7 As to the millage rate adjustment, the 8 subcommittee was just trying to list all 9 possible sources of funding for it and no one -- neither the subcommittee nor the 10 11 Commission, I'm sure, is recommending a millage 12 rate increase specifically. We're just saying 13 a source of things the City Council might look 14 to to fund it.

And on the authority that you asked about, that language, that section, came from things in the Ordinance Code and maybe the Charter as to the responsibilities of other people in similar positions to the CEO of the UCDA, if that helps.

21 COMMISSIONER JAMESON: It does. Thank22 you.

23CHAIRPERSON BROCK: And I'll go to24Mr. Gentry next.

25 With regard to the funding, what I saw in

1 regards to the DIA was that there was an 2 I apologize we don't have that ordinance. 3 ordinance attached. But there was an ordinance 4 when it was created -- that authority was 5 created by ordinance. There was another 6 ordinance for the funding that took the 7 Northbank and Southbank CRAs and put all of those into the DIA. There were existing funds 8 in those accounts from those CRAs that were 9 then, by ordinance, appropriated over to the 10 11 DIA.

12 That's the purpose of my note in there 13 saying that, if they move forward with this, 14 just to let them know that we've thought 15 through it, and that, yes, the CRA that does 16 exist there would likely have to be just 17 incorporated into and managed by this Urban 18 Core Authority. And I believe having a CRA 19 created by ordinance for this area is going to 20 likely be the continuing funding process for it 21 in addition to appropriated funds through the 22 budgeting process, which is why you'll see in the funding section that it mentions funds from 23 24 the CRA trust fund as well as those funds that 25 have been appropriated through Council in the

1 budget process.

2

Mr. Gentry.

3 COMMISSIONER GENTRY: Thank you,4 Mr. Chairman.

5 Going to the question raised by 6 Commissioner Denton about half the report 7 relates to background and findings. In our 8 meeting the other day that we had with the 9 joint group, I heard, I thought, fairly loud and clear some concern that once this is 10 11 proposed as legislation, as I think has 12 occurred in the past, there would be an 13 opposition potentially from other areas of town 14 or from other Council members that why are we 15 doing this and, you know, we're spending this 16 extraordinary -- once the money starts rolling, 17 particularly because it's going to take a lot 18 of money to fix this problem over time or to 19 resolve it, that other areas would say why, 20 why, why.

And so -- and I took from that that it was felt to be very important to try to make the case why this area of town is unique and in great need of special care and treatment. That's why I put findings. There are other

articles in the Charter that have findings.
 And the tree ordinance, for example, goes to
 some extent explaining why it's important that
 we do this. So that's why I took -- tried to
 take what the committee had said throughout.

6 I have circles all over the place where 7 it was randomly -- someone would make a 8 reference and speak to it. So I tried to 9 capture that, and obviously reframed it 10 somewhat. That's the main purpose. And the 11 more I thought about it -- and particularly 12 when I looked back and saw that this first 13 commitment and recognition of the need to have 14 a viable and healthy Urban Core was the spouse 15 of 1966 and then again, of course, in 1968 when 16 the special -- in the article itself that 17 provided additional services to this area, and 18 then again in 2014 with the second Blueprint.

So it seemed to me, yes, this is important. We need to get this out there so the case is made. And my hope was that by doing this and putting it in the article, it wouldn't get lost again like the '66 Blueprint and the one article in the 1968 Charter and the 2014 Blueprint, that it would be out there and

1 it would -- my concern about having the report 2 is that's another document over here that kind 3 of gets shuffled aside. People are looking at 4 the body of the document.

5 As to the italicized findings, you know, 6 I don't know that we -- that the Charter 7 Revision Commission itself has to make findings 8 as opposed to having the background information that's not italicized. I did that -- the 9 10 specific ones really is in response to saying, 11 yes, we find -- yes, these things are true. 12 And we are -- hopefully this body has some 13 credibility and prestige and so we're saying, 14 yes, this is true. It is a specific finding.

Again, for me, I'd like -- you know, I like speaking the truth and, I think, hopefully, if it's said enough, the City will step up and do what it said it wants to do.

19 So that's why I was there. I'm not sure 20 all of it needs to be in here. I agree with 21 that. I do think there needs to be findings in 22 the Charter itself so that people understand 23 the history of this and why it's being done, 24 because we all know the amount of resources 25 that will have to be allocated are huge over

1

8

9

10

time, and there will be pushback.

2 The other thing is, about the language, 3 it's interesting. Last night I was talking 4 with my fiance, soon to be my wife, I keep 5 saying. She keeps reminding me.

6 CHAIRPERSON BROCK: Should we hold the 7 date?

COMMISSIONER GENTRY: Soon. Soon.

But, anyway, we were talking and she said, I don't understand. You know, why? Why?

And my response to that was -- for me, I think there are two reasons why. One, when you start looking at the extraordinary needs, you deal with extraordinary costs, which means the City as a whole has to step up and make a major financial commitment to this community and for the reasons expressed by the committee.

At that point, when you start talking 18 19 about why here as opposed to over here? 20 There's problems on the westside, problems 21 here, and problems there. So you start getting 22 into some real contentious arguments about why 23 here. At this stage, 50 years later, I think 24 the why here is very clear, but that's -- will 25 be an argument.

1 The other problem is, when you start 2 naming the problems, as we do here, then you 3 get pushback from some areas of the community 4 itself saying, Now, wait a minute? Most our 5 people aren't criminals. Why are you talking 6 about crime? Now, wait a minute. We have 7 master's degrees and highly educated people. 8 Why are you talking about poor education? Wait 9 a minute. We've got really nice homes over 10 here.

11 And there are very nice homes in that 12 area. I mean, there are some very affluent 13 communities. Many parts of the north west 14 section of Jacksonville are well-developed and 15 comparable to or exceed many other areas in 16 Jacksonville in terms of socioeconomic 17 resources.

18 And they say, Well, why are you talking19 about us like this? This is racism.

And so then that comes from the other direction, from the people who don't want to do something, and it just goes boom and nothing happens. And we had that conversation. I said, There will be pushback.

25 And then the question is: So do you name

1 it? Do you identify it? Do you speak to it?
2 And do you try to then fix it, or do you keep
3 sticking your head in the sand and saying we
4 don't want to have to have this hard
5 conversation?

6 I think we need to have the hard 7 conversation, so that's -- but that will be an 8 issue. And I personally don't have a skill set 9 to know how to talk about something in 10 euphemisms that communicate a positive 11 situation when it is a negative problem that 12 has to be fixed. I can't do that. I'm just 13 not smart enough to do that, and I personally 14 object to that sort of thing. I object to 15 calling kids who are at risk kids at hope, 16 because right off the bat it's not a problem 17 anymore. I think you call it what it is if you 18 want to fix it. If it's a problem, you 19 identify it.

20 So that's -- that's what we've done here. 21 I'm responding to a lot of issues that, 22 obviously -- and these comments. But it will 23 be difficult to do this, so we need to put our 24 best foot forward.

25 CHAIRPERSON BROCK: Yeah. I think we all

agree to that. It will be difficult. 1 2 Ms. Jameson. 3 COMMISSIONER JAMESON: Thank you. 4 And I appreciate your comments, and I 5 really do appreciate all the hard work that's 6 gone into this and your special meeting on 7 Monday. I really do appreciate that. 8 My question, I don't think, was answered, 9 though, about the rationale that establishes 10 the duties and responsibilities of the board --11 excuse me -- the functions and duties on page 12 6. 13 The board shall have the following powers 14 and duties, subject to appropriated funds, 15 within the Urban Core area. 16 Then on page 7, No. 6, about acquire, 17 manage, lease, operate, and sell property. 18 I have a question about that being in the 19 Charter as well as, is that a duty of City 20 government to acquire, sell, manage properties? 21 So I would like to hear maybe someone that can 22 walk me through that rationale for that 23 specific piece of language. 24 CHAIRPERSON BROCK: I believe -- I'll 25 turn it over to Ms. Baker. But I believe that

FIRST COAST COURT REPORTERS

33

that is the exact powers and authorities that
 the DIA was provided as part of that.

Ms. Baker.

3

4 COMMISSIONER BAKER: Through the Chair. 5 Well, I'm not necessarily sure if that's 6 the case. I took this language from the 7 recommendation that the subcommittee had. There are a lot of powers and duties that the 8 9 DIA have in the Ordinance Code. And so instead 10 of just copying and pasting all of that, it's 11 much more in detail than just this. I just 12 took what the subcommittee recommended, so I'm 13 not really sure I can answer your question.

14 However, I will say that I think one of 15 the reasons OGC does recommend that all of this 16 language be in the Ordinance Code is probably 17 for the fact that it's easier to amend. So if 18 there's power and duties, if it's in the 19 Charter, it's hard to amend that. If it's in 20 the Ordinance Code, it's easily amended and 21 added to or deleted.

22 So I just want to make that comment about 23 the Ordinance Code. So I don't think I'm the 24 right one to answer that question. Maybe Ms. 25 Johnston can answer that.

1 COMMISSIONER JAMESON: So are the 2 functions and duties in this document not a 3 recommendation to be in the Charter but to be 4 in an ordinance?

5 COMMISSIONER BAKER: Well, I was just 6 making that comment just -- I wanted to put 7 that out there. I think as far as what we're 8 recommending is a Charter change, but the 9 Council can ultimately decide what should be in 10 the Charter and what should be in the Ordinance 11 Code.

COMMISSIONER JAMESON: Got it. Okay.
 CHAIRPERSON BROCK: Ms. Johnston.

MS. JOHNSTON: Through the Chair to the Commission. I was looking at the DIA language, and the DIA language is a little different than what's listed in the Commissions' Charter amendment. Again, I didn't make changes to that. I just provided it.

In the DIA, they are allowed to acquire and dispose of city-owned downtown property acquired for or intended to be used for community redevelopment purposes in accordance with Chapter 122, Part 4, Real Property, Subpart C, Ordinance Code, Community

1 Redevelopment, Real Property Dispositions. And 2 then there's several other things they're able 3 to do. It looks like they are also able to 4 lease, operate, and license public facilities 5 within the downtown area. So it would seem 6 that they have essentially the same powers that 7 would be requested in this document.

8 But, yes, I missed the committee meetings 9 last week due to illness, and I know there were 10 other members of OGC present. So I'm not sure 11 who may have said what at which meeting, but I 12 know there was some discussion and we did bring 13 this up -- I brought this up on Monday. The 14 attorneys that work with DIA in our office, I 15 think we asked some questions about the Article 16 20 that's currently in the Charter because it's 17 a little confusing. We weren't sure whether it 18 was relevant to DIA and whether it was needed 19 in the Charter as written.

20 Right now, DIA is in the Ordinance Code 21 under Chapter 55. So there was a request for 22 clarification to this attorney in our office 23 regarding if we were -- if the Commission was 24 to recommend something similar to DIA, you 25 know, what would be their thoughts. And the

attorney who does the DIA work was of the
 opinion that DIA is an Ordinance Code
 provision, and it would probably be appropriate
 if you're creating something like DIA to put it
 in the Ordinance Code.

6 However, I know there was discussion 7 Monday at the meeting regarding the fact that 8 the members of the subcommittee and members of 9 this Commission feel that this is an important issue and feel like it should be in the 10 11 So the caveat I gave on Monday -- I Charter. 12 read the information that the attorney had provided me and I said, you know, OGC would 13 14 probably recommend that it be in the Ordinance 15 Code. That being said, if you want to make the 16 recommendation that it go into the Charter, 17 just know that the City Council may determine that it needs to be in the Ordinance Code. 18

19And Mr. Brock said, Well, from my20standpoint, I'd be happy if it ended up in the21Ordinance Code or in the Charter.

22 So there was a discussion on that, 23 whether it was appropriate for the Charter or 24 the Ordinance Code. I think the people on 25 Monday felt like it was more important to be in

the Charter. So that's a decision you can make as the Commission and make that recommendation. Our caveat is that the Council may say, We like the idea, but we think it should be in the Ordinance Code.

6 COMMISSIONER JAMESON: I appreciate that 7 explanation. Thank you very much.

I'd also be curious if someone on that 8 9 subcommittee could maybe talk to me about --10 and I appreciate the research into what the DIA 11 has, and I understand that they can acquire 12 property and they can certainly have public 13 areas that they can mange. But as far as 14 managing or leasing out a building, I'm kind of 15 very curious about that being a function of 16 city government. So if someone on that 17 subcommittee -- and I'm looking at you -- can 18 maybe walk me through that.

And I'm not saying absolutely no. I just have a really specific question on that one piece. Again, knowing that I'm not a broker. You know, the City of Jacksonville is not a broker. So how does that work and what's the vision there.

25 CHAIRPERSON BROCK: You want to answer

1 that?

2 COMMISSIONER DENTON: Thank you for the 3 question.

4 We, on the subcommittee, frankly didn't 5 even discuss that specific item. As 6 Ms. Johnston and, I think, Mr. Gentry said, 7 that we essentially took those responsibilities out from other -- whether it was the code or 8 9 the Charter and put it in there. I don't think that we in our discussions -- well, I know in 10 11 our discussions we did not particularly 12 envision the authority actually buying property 13 and dealing in property. We just included that 14 among the powers if they got to the point, I 15 quess, where they needed to. But that was not 16 a deliberate, conscious part of the 17 subcommittee to add a whole new function here.

I will say also we are very aware that the DIA was created through the Ordinance Code, and we discussed that at subcommittee meetings as well as at the meeting on Monday. And we ended up thinking that this recommendation should be in the Charter for a couple of reasons.

25 One is, you heard a bit from Mr. Scott

earlier. We heard a lot of that. We had a 1 couple of town halls, and we had people testify 2 3 in front of us -- or speaking to us, I guess I 4 should say, including among tears, sincere, 5 passionate tears, about how many people in 6 Health Zone One feel left behind by the City 7 and had promises made during consolidation 8 broken to them. So we felt like, on the 9 subcommittee -- and I guess I can speak for us 10 since I'm the only one here -- that it was a 11 major statement to make, that we felt that the 12 City needed to make by putting it in the 13 Charter.

14The second reason -- so it would have15more gravitas and weight from the community16directly affected as well as the rest of the17City who will share the responsibility.

18 And the other reason is that we think 19 there have been other efforts, and a lot of 20 them come and go with administrations. And 21 putting it in the Charter simply makes a bolder 22 statement and a statement more likely to be 23 continued over administrations and not walked 24 away from because somebody else wants to do 25 something else. I think the subcommittee felt

1 that this is really priority one, and later we
2 can worry about other things elsewhere, if that
3 responds to your questions.

4 COMMISSIONER JAMESON: Yes. Thank you.
5 CHAIRPERSON BROCK: And Ms. Baker's got a
6 response, and then we'll go to Ms. Lisska.

COMMISSIONER BAKER: Commissioner
 Jameson, I hear your questions, and I also do
 share the same questions, concerns -- not
 necessarily concerns, but just questions.

11 I feel like we, as a Commission, may not 12 be the best suited to put in details the 13 functions and duties for this. I kind of want 14 to just go to OGC and ask if Ms. Johnston or 15 others in OGC could recommend to us what would 16 be the powers and duties, or exactly what they 17 should or could or can do as an authority 18 because I don't feel like we're really getting 19 anywhere.

20 CHAIRPERSON BROCK: Ms. Johnston, you can21 respond.

MS. JOHNSTON: Through the Chair to MS. Baker and the Commission. I don't know that I can actually give you advice on which way to go with that. I mean, you can look at

You can look at other authorities that 1 DIA. are created in the Code and in the Charter and 2 3 make your recommendations. Again, since the 4 Commission doesn't have the authority to enact 5 legislation or even file the legislation, 6 you're really going to depend on the Council to 7 take what you recommend and move forward with it. 8

9 And you all understand, obviously, that 10 the Council may take what you have and may use 11 it verbatim or they may take any of your 12 recommendations and modify them as they see fit 13 or they could simply say we don't think that's 14 a good idea and not move forward. So I think 15 probably if you, as a Commission, feel 16 uncomfortable with any of the particular powers 17 that are listed in this draft, then the 18 Commission should just determine what it feels 19 most appropriate by majority vote and move 20 forward with that, knowing that the Council is 21 going to make the ultimate determination as to 22 what it thinks is appropriate.

23 CHAIRPERSON BROCK: Ms. Lisska.

24 COMMISSIONER LISSKA: Well, good morning.
25 I'm not familiar with -- I mean, I've read it,

but the comparison legislation and obvious -and read through it at a point in time, but I'm
not that familiar with the DIA legislation.

What I am uncomfortable with is No. 2 under Functions and Duties. So that's about a third of the way down page 7.

And it says: Negotiate and approve
economic development agreements without further
City Council approval, et cetera.

10 So my question would be, number one, if I 11 understand this correctly, that one section 12 would be without City Council, and would City 13 Council approval apply to 3 through, let's just 14 say, 10 -- it may not make any sense on some of 15 them -- but the rest of the points under that 16 or would it not? I just cannot tell what's 17 intended.

So, in other words, when you get to 3,
Develop and interpret an Urban Core master plan
and approve Urban Core development and
redevelopment.

22 With or without City Council approval? I 23 mean on any of those where it might possibly 24 apply.

25 So I would want to know that. And if

it's without -- go ahead. I guess we're
 getting an answer here. That's up to the
 Chair.

4 CHAIRPERSON BROCK: Yes. Ms. Johnston. I'll take a stab at it. 5 MS. JOHNSTON: 6 Through the Chair to the Commission. I 7 believe specifically on item 2 in prior discussions -- and Mr. Denton can either 8 9 confirm or deny this information -- but item 2, 10 without further Council approval, this language 11 came from Mr. Griggs, I believe, and I'm not 12 sure where he took it from. But I think that -- I don't know if it was DIA or some 13 14 other board. I think he felt that this 15 authority should have the ability to negotiate 16 and improve economic development agreements 17 without further Council approval. So that 18 language I do remember came from Mr. Griggs. Ι 19 don't remember exactly the genesis of the 20 language. Again --

21 COMMISSIONER LISSKA: May I ask22 something?

Through the Chair. Is that applicable to, let's say, 3, 4, 5? I'm trying to make sure I'm making sense here as I go down.

1 MS. JOHNSTON: Sure. 2 COMMISSIONER LISSKA: Is it applicable to 3 all that's under there, without Council 4 approval? Does anyone know? CHAIRPERSON BROCK: Well, using normal 5 6 statutory construction rules, it would not be. 7 It would simply be related to that one. And 8 also in looking at --9 COMMISSIONER LISSKA: That's the 10 approval. 11 CHAIRPERSON BROCK: -- DIA, talking about 12 negotiating economic incentive packages but not 13 specifically in relation to economic 14 development agreements. But the negotiation of 15 economic incentive packages are subject to 16 approval of the Council. 17 There is another section where they talk 18 about their bid, which is an investment 19 development plan, but that's subject to Council 20 approval. 21 But there are, however, other sections 22 where they reference a statutory powers that 23 the DIA is doing, which is power to close or 24 vacate streets, roads, sidewalks, ways, or 25 other places as set forth in Florida Statute,

and gives a reference, and then it says without
 Council approval. So what I think -- it would
 probably be better to remove that.

4 COMMISSIONER LISSKA: Well, I would like 5 to ask that -- there's a period after the word 6 agreements in number two, and the rest be 7 struck.

8 I'm sorry Mr. Griggs is not here so, you 9 know, he could weigh in. Maybe Mr. Denton 10 would like to weigh in on that since he's the 11 one here from the committee. But I would 12 request a period after agreements.

13 CHAIRPERSON BROCK: Well, let me -- so 14 this is interesting as I'm going through this. 15 This is why I did have a proposed amendment to 16 put on this.

But as I'm looking through it, they're --17 18 in 55, I think it's 108, subsection 8 or paren 19 8 of the Ordinance Code on the Downtown 20 Investment Authority, it does say that they 21 have the power to implement the bid plan, which 22 is the investment development thing. And then 23 it says negotiate and grant final approval of 24 downtown development and redevelopment 25 agreements, which is similar to what we have

1 there in No. 2; grant agreements, license 2 agreement, and lease agreements, including 3 retail, commercial, and ground lease 4 agreements, subject to the authority's budget 5 without further action of Council and it's in furtherance of the plan, which is -- that bid 6 7 plan would seem to me to be similar to the 8 master plan for the Urban Core.

9 So maybe in these subheadings we -- or 10 maybe --

11 COMMISSIONER LISSKA: Well, Mr. Chair, I 12 think one of the differences is DIA knows where 13 their money is coming from. There's money set. 14 In this case, it's still not known, and I think 15 that makes a difference not having the approval 16 versus having the approval.

17MS. JOHNSTON: Mr. Chair, can I also make18a distinction just for everyone's interest?

19 The Council is the body within our 20 government that appropriates funding. So to 21 the extent that we are talking about 22 development agreements where there would be an 23 appropriation of funds, I don't believe this 24 could occur without Council approval. However, 25 I think that this paragraph 2 -- because after

this, Without further City Council approval,
 says, Provided they meet certain pre-approved
 standards and forms.

4 There are certain types of agreements 5 that are form-approved and go through the 6 legislative process, and then they allow 7 departments or authorities to enter into those 8 agreements as long as they conform with that 9 template. If we were talking about an economic 10 development agreement where the Urban Core 11 Development Authority was giving money to 12 someone, they would not be able to do that 13 without Council approval. However, if they 14 were simply approving an economic development 15 agreement with a form that has been used and 16 approved by legislation prior, this would 17 enable them to do that.

18 But I want to be clear. If you're 19 talking about getting money -- because even 20 though like paragraph 4 says, Receive, dispose 21 of, and bond, authorize revenues, you would 22 still have -- any appropriations that would 23 result from, say, any bond revenues would still 24 have to come through Council and go to that 25 authority. So, to some degree, even though it

FIRST COAST COURT REPORTERS

48

seems as though without further Council approval means they would have a lot of autonomy, if you're dealing with appropriations, it would still go through Council. So I did want to give you that caveat.

CHAIRPERSON BROCK: And I'll add on to
that, that under this Section 4(a) says,
Subject to appropriated funds.

10 And I don't know if you were here when I 11 talked about the funding section that I drafted 12 and there was a separate ordinance that when 13 the DIA was created, there was a separate 14 ordinance that created or appropriated funds 15 for the startup. And then you've got the CRA 16 funds as well as an approved budget and what 17 will be coming in through there. So I think 18 that caveat that's in Section A of this initial section, paren A of this initial section, that 19 20 says it's subject to appropriated funds would 21 address your concerns. Obviously, they can't do it if they don't have the money. So we're 22 23 not saying that they can do anything they don't 24 have the money for.

Okay. Mr. Denton, I've got you on the

25

queue.

1

2 COMMISSIONER DENTON: And just added to 3 that so that it's clear, and I think 4 Ms. Johnston said this.

5 But on that No. 2, while it gives 6 authority to negotiate and approve economic 7 development agreements without further City 8 Council approval, but then the rest of that 9 sentence provides a big check on this, provided 10 they meet certain pre-approved standards and 11 And that, presumably, would be from the forms. 12 City Council. So that means they have the 13 authority to do something as long as -- the way 14 I read it -- as long as the City Council gives 15 that authority.

COMMISSIONER LISSKA: Thank you.
 CHAIRPERSON BROCK: Ms. Santiago.
 COMMISSIONER SANTIAGO: Good morning.

19I just wanted to point out that in20Section 3 under the definitions under the Urban21Core project, we kind of use that same language22that we were talking about before, about them23having the authority to construct, acquire,24undertake, furnish for its own use.

25 So if we're going to change it -- if

we're going to change it in -- what section was it? The one that we were just talking about. If we're going to change it there, we should change it here as well. I just wanted to point out that it's the same language.

6 CHAIRPERSON BROCK: Urban Core project. 7 Okay. So what would we change under Urban Core 8 project in Section 2, actually H?

9 COMMISSIONER SANTIAGO: It's Section H. 10 It's what Commissioner Jameson was talking 11 about, about what authority they have to -- I 12 lost my place. I'm sorry.

13 CHAIRPERSON BROCK: So we're in Section 14 2, and I'm just using the last two. Oh. I see 15 why we're having that --

16 MS. JOHNSTON: Mr. Chair, I misnumbered 17 these items. If you look at page 4, midway 18 through page 4.

CHAIRPERSON BROCK: I just realized that.
 I'm like wait a minute.

21 MS. JOHNSTON: Section 8, yes. So go by 22 page numbers.

23 CHAIRPERSON BROCK: So we're on page 4 24 and you see H right there in the middle of 25 Urban Core project. So what I'm trying to

figure out is where would we put --1 2 COMMISSIONER SWANSON: Could I just 3 interject a comment? 4 CHAIRPERSON BROCK: Sure. 5 COMMISSIONER SWANSON: I think we could 6 fix this pretty easily by just adding language, 7 for example, on page 7, that Section 2 that Ms. Lisska was just talking about, and possibly 8 9 even this section here. If we -- for example, 10 in paragraph -- that numbered paragraph 2 on 11 page 7, if we just preceded that with language, 12 In accordance with delegated authority, comma, 13 and then negotiate and approved economic 14 development agreements, period. Then the 15 question becomes what is the delegated 16 authority, and that is up to the City Council. 17 I don't think we need to get into the specifics 18 of that in the Charter. 19 CHAIRPERSON BROCK: Well, and one of the

things along those lines is that -- if you go to page 6, before that where there's the introductory language, in the powers and authorities it references adopting a master plan. And then if we --

25 COMMISSIONER SWANSON: Okay. I don't see

1 where you are. Page 6?

CHAIRPERSON BROCK: Page 6 there at the
very bottom, Section 04, Functions and Duties.
COMMISSIONER SWANSON: Right.
CHAIRPERSON BROCK: A, It says: The
board shall have the following powers and

7 duties subject to appropriated funds within the8 Urban Core area.

9 I would say add language in there, In 10 furtherance of the adopted master plan, because 11 the master plan is solely within that 12 authority, and the master plan would be part of 13 the budget process. So we're limiting all of 14 these items as far as entering into leases, 15 disposing property, all of that would have to 16 be within the master plan, which would have to 17 be within the Urban Core boundaries. And, therefore, we are limiting the scope of powers 18 to within that area under the plan as adopted 19 20 by the authority.

21 COMMISSIONER SWANSON: So you're talking 22 Section .04, Function and Duties, subsection A. 23 And you would amend that language to read how? 24 CHAIRPERSON BROCK: Subject to

25 appropriated funds and -- here's where we would

1

insert -- and the adopted master plan.

COMMISSIONER SWANSON: How about, and in 2 3 accordance with the delegated authority as 4 contained within the master plan? Maybe I'm 5 just doing happy to glads here, and I don't 6 mean to do that. I'm sorry if I am. But I 7 just think it would be if good to have some 8 reference to delegated authority and let the 9 City Council decide how much they're going to 10 delegate.

11 CHAIRPERSON BROCK: Well, the delegated 12 authority would come from the Charter provision 13 itself. The Charter -- the Charter would be --14 COMMISSIONER SWANSON: Would be the 15 delegated authority.

16 CHAIRPERSON BROCK: -- the delegated 17 authority. So we're -- that's why I was 18 adopting it within the master plan.

19 COMMISSIONER SWANSON: Then going back to 20 Ms. Lisska's concerns that you were -- I think 21 her concern was that there was too broad of --22 the language was too broad and not limiting 23 enough. And I'm not speaking for her, but if 24 that was her concern, then I was trying to 25 suggest some way to link the power of the Urban

Development Commission to some delegation of authority from the City Council, which would have to be a separate document potentially.

4 CHAIRPERSON BROCK: Yeah. The Council
5 would be with appropriated funds.

6 COMMISSIONER SWANSON: Correct. And that 7 would be the limiting authority.

8 CHAIRPERSON BROCK: In trying to bring 9 these powers within just the Urban Core area, 10 that's why I was proposing to add the master 11 plan language in the powers and authorities so 12 that we've got it all encompassed within there.

You know, again, we know -- I will be ecstatic if there's a debate on this language at the Council. So, you know, I don't want us to let perfect be the enemy of good so that we can get something to begin the discussion, because that's really where I see this one. Let's begin the discussion on this.

20 Wow. I must have said something because21 a bunch of people popped up.

22 Mr. Gentry, you're next on the queue. 23 COMMISSIONER GENTRY: Thanks. In 24 following -- trying to follow your logic --25 CHAIRPERSON BROCK: That's a difficult

thing sometimes. I've been told by judges
 even.

COMMISSIONER GENTRY: No. I think Iunderstand what you're saying.

5 I think that Emily's concern -- which 6 concerned me until you pointed out the language 7 about the subject to appropriate funds. I 8 think once it's subject to appropriate funds, 9 then is there money to control and hopefully 10 responsible use. So that doesn't bother me 11 anymore.

12 But if we wanted to be more precise --13 and the problem with putting the notion of the 14 master plan in A is, number one, it has to do 15 with appointing the CEO and hiring people and 16 all that, and that's not really the master 17 plan. So I was wondering -- I mean, this is a 18 structural thing if we think it will us all --19 help someone understand what we're trying to do 20 here.

 21
 If we had A1 and then moved three to be

 22
 A2, and then drop all the other ones, 2, 4, 5,

 23
 6, 7, 8, 9, 10 -

24 CHAIRPERSON BROCK: To be other25 authorities?

1 COMMISSIONER GENTRY: -- under the master 2 plan, under -- so the powers would be, you 3 know, hiring a CEO and doing all these other 4 things. And then, secondly -- the second one 5 would be develop and interpret an Urban Core 6 master plan and approve Urban Core development 7 and redevelopment. All these other things fall 8 within the master plan and Urban Core 9 development and redevelopment. I'm saying make 10 them a subsection of 3, and then you're making 11 it clear that all of these things they do are 12 subject to the master plan.

No? You don't agree with that? You
don't like that. Okay. Well, I didn't say it
was a good idea. I just said it was an idea.
All right. Off that one.

17 I have a couple of scrivener-type things
18 and other issues, but I can come back to those.
19 I think we need to finish this conversation.

20 CHAIRPERSON BROCK: Okay. I've got Judge21 Swanson. Are you off?

22 COMMISSIONER SWANSON: I'm off.

23 CHAIRPERSON BROCK: Okay. And Ms. Baker.

24 COMMISSIONER BAKER: Thank you,

25 Mr. Chair.

I think that subject to appropriated funds is perfect for all of the subsections that follow (a). I think that -- that's -actually, I took that language from the DIA. Their Section 55.108 is Powers and Duties. I did write Functions and Duties. I might want to amend that to Powers and Duties.

8 But the DIA says: The board shall have 9 the following powers and duties subject to 10 appropriated funds within downtown, is what the 11 DIA language states. And then they actually do 12 have the CEO language under that because, 13 obviously, they can't appoint a CEO without the 14 appropriated funds to pay for said CEO.

In my opinion, I think it's fine. And I'm glad you pointed out subject to appropriated funds in A, Mr. Chair, because I think that really does contain everything else in my opinion.

20 COMMISSIONER GENTRY: I wasn't changing 21 (a).

22 COMMISSIONER BAKER: Oh. I know. I 23 know.

24COMMISSIONER GENTRY: Okay. Got you.25COMMISSIONER BAKER: But I don't know. A

housekeeping motion. If I can just make a
 motion to amend functions to powers and duties.
 CHAIRPERSON BROCK: That's on page 3?
 COMMISSIONER BAKER: It's on page 6. The
 header.

6 CHAIRPERSON BROCK: Okay. Well, you want 7 to do that to powers. Okay. So what I will 8 do, and what I've tried to do, is keep track of 9 a lot of these changes. I will then put them 10 all out there so that perhaps we could take 11 them all as one motion. Because that's why I'm 12 wanting to have some discussion on some of 13 these ideas, get a consensus on what a motion 14 would look like for any changes, and then have 15 someone make the motion.

16 COMMISSIONER BAKER: Because I do have 17 more housekeeping stuff under the board 18 membership paragraph, and I didn't know if it 19 was time to move on to another --

20 CHAIRPERSON BROCK: While you've got the 21 chair, go ahead and make those. Let's see. 22 Where is that?

23 COMMISSIONER BAKER: It's on page 4. It 24 says: Board membership; term of office and 25 appointment; removal; vacancies; and office

1 holding. It's B(1).

2 CHAIRPERSON BROCK: Okay.

3 COMMISSIONER BAKER: So at the noticed 4 meeting on Monday, we did decide to do nine 5 members instead of seven, and that would help 6 to get a quorum. The DIA has nine members. We 7 decided five would be appointed by the mayor 8 and four would be appointed by the Council president, also the same as DIA. Of the four 9 10 appointed by Council, right now it says one shall be a resident or have substantial 11 12 business interests within the boundaries of the 13 UCDA. I had in there, as Ms. Johnston said, 14 also appointing a Council member, but she took 15 that out because that's a conflict of -- so we 16 can either keep that as one or make it two.

17 If you look at the next sentence, of the 18 five appointed by the mayor, two shall be a resident or have substantial business interests 19 20 within the boundaries. And then I say the 21 remaining five -- and it could be five or 22 six -- members shall fulfill one of the 23 following categories without duplication. Ι 24 have urban planner, a practicing attorney, a 25 civil engineer, a member of the banking and

finance industry, a person with business management experience, a person with an economics background, a person with an education background, a person with a social sciences background, or a person with a public health background.

So I sort of put all those in there based on our discussion at the noticed meeting, and it could be amended, deleted, changed if you see fit. So those are my questions to the Commission, to my colleagues, on this specific language.

13 CHAIRPERSON BROCK: So let me see if I'm 14 understanding this. On page 4, parerethisis 1, 15 board membership. Looking at the third line 16 the sentence that begins: Of the four 17 appointed by Council, you think that one should 18 now be changed to two?

19 COMMISSIONER BAKER: We discussed having 20 two because one of them would be the Council 21 member that, you know, might reside in that 22 area potentially. But since there's a 23 conflict, we could either move that to two or 24 keep that at one so there would be three total, 25 and then you would have to change the five to

six if we kept it at one on that second to last
 line on page 4.

3 CHAIRPERSON BROCK: Okay. Does everyone4 understand that change?

5 COMMISSIONER BAKER: If you want to 6 change it. I mean, we have to change 7 something.

8 CHAIRPERSON BROCK: Yeah. Mr. Gentry. 9 COMMISSIONER GENTRY: While we're in this 10 section, the other -- I guess General Counsel 11 addressed this issue about dual 12 responsibilities or jobs or whatever it is. The other thing that I see with the idea of 13 14 having -- one shall be a designee of a current 15 Council member whose district overlaps with 16 Urban Core.

Who decides which of those Council
members gets to do that? They'll end up in a
fist fight if there are like three Council
members.

21 CHAIRPERSON BROCK: Maybe it's a new22 funding opportunity.

COMMISSIONER GENTRY: I'm just saying.
 COMMISSIONER BAKER: I think it would be
 the Council president because -- that's what I

1 was assuming since he was appointed. 2 COMMISSIONER GENTRY: But there's got to 3 be --4 COMMISSIONER BAKER: But I don't think we 5 can have that language in there. I think we 6 have to take... 7 COMMISSIONER GENTRY: Then that would fix 8 That's another problem with that. it. 9 COMMISSIONER BAKER: I thought you took 10 the language out. 11 MS. JOHNSTON: No. 12 COMMISSIONER BAKER: Okay. So we have to 13 take and one shall be a designee of the 14 current -- oh. You put designee in there. All 15 right. 16 CHAIRPERSON BROCK: So we need to remove 17 that whole --18 COMMISSIONER BAKER: I think remove it. CHAIRPERSON BROCK: Okay. So where we 19 20 are is the fourth line down at the very end 21 where it says UCDA, we would put a period there 22 and we would delete the entirety of that 23 sentence. 24 COMMISSIONER GENTRY: Following and, 25 strike the rest of it.

CHAIRPERSON BROCK: And one shall be a 1 2 designee of a current Council member whose 3 district overlaps with the Urban Core. 4 That would be removed. 5 COMMISSIONER BAKER: Yes. 6 COMMISSIONER GENTRY: Are we going to go 7 to two instead of one? 8 CHAIRPERSON BROCK: Yes. 9 COMMISSIONER BAKER: I suggest two. 10 CHAIRPERSON BROCK: The proposal was to 11 have two. I think that's a good change. 12 Everybody --13 COMMISSIONER BAKER: And then we'll keep 14 the remaining five. That would stay the same. 15 CHAIRPERSON BROCK: So the two is 16 where -- in the sentence that begins: Of the four appointed by Council, it says one shall be 17 a resident or have substantial business 18 19 interests. It is now going to be two. 20 COMMISSIONER BAKER: Should we say of the 21 four appointed by the Council president? 22 CHAIRPERSON BROCK: Yes. 23 COMMISSIONER BAKER: Yes. 24 CHAIRPERSON BROCK: I think that would be 25 better.

1 Does our math add up now or do we need 2 to --3 COMMISSIONER BAKER: The math adds up 4 now. 5 CHAIRPERSON BROCK: Okay. Does everybody 6 understand those changes? 7 MS. JOHNSTON: Through the Chair, just a clarification. 8 9 CHAIRPERSON BROCK: Yeah. 10 MS. JOHNSTON: The Council president 11 makes an appointment, but the Council confirms. 12 So, anyway, if you want to say of the four 13 appointed by the Council president, but 14 ultimately it's confirmed by Council. I just 15 want to clarify. 16 CHAIRPERSON BROCK: We're just being 17 consistent with the other one where it says the 18 Council president appoints and the Council 19 affirms so that there's a prerequisite of those 20 appointments. 21 Holy moly. I've got nobody else on the 22 queue. 23 I have Mr. Howland. 24 COMMISSIONER HOWLAND: Thank you, 25 Mr. Chair.

Did we decide to do anything about the
 italicized language on page 3?

3 CHAIRPERSON BROCK: I thought Mr. Gentry 4 had said that he felt that that was okay to 5 have that included as part of our report, 6 findings by our committee.

7 So this might be a good time -- what we are doing for the purposes of consistency and 8 9 readability -- and by "we" I mean Mr. Clements 10 -- is consolidating a bit of the language from 11 each of these formal reports that have been 12 approved and submitted by the different 13 committees. In essence, our final report will 14 be that white paper that Ms. Knight was 15 referencing. We will have attached to that the 16 full text of what each committee has come through. That will be an exhibit that we 17 18 attach to our final report so that we've got 19 all the verbiage that everyone has worked on 20 that we've approved will be there. And our 21 final report will sort of condense it and put 22 it so that it reads a little more consistently 23 because everybody's got their own style of 24 writing in there.

Mr. Gentry, I see you on there.

25

1 Oh. Sorry. Mr. Howland. 2 COMMISSIONER HOWLAND: Then I would say 3 for clarity and mindful of Mr. Scott's public comments and Ms. Johnston's note below the 4 5 italicized language that we strike it from this 6 and leave it to the discretion of the Chair 7 whether it goes into the CRC report. 8 CHAIRPERSON BROCK: Okay. 9 COMMISSIONER HOWLAND: And that's it. 10 CHAIRPERSON BROCK: Okay. Mr. Gentry. 11 COMMISSIONER GENTRY: Yeah. I was trying 12 to do a little editing on this. I would -- I 13 don't know whether I want to have (d) in here. 14 And what I was going to suggest --15 CHAIRPERSON BROCK: What page? Do you 16 know what page? 17 COMMISSIONER GENTRY: I'm on page 2, (d). 18 And this was the -- this is from the report. 19 And the committee pointed out the fact that the 20 community felt like they had been ignored and 21 that the promises had been broken. I don't 22 know whether we want to put that in there or 23 not. And that is the only area where we speak 24 directly to the predominant race of the people 25 in the community.

1 MR. HOWLAND: That's right. Me too. 2 COMMISSIONER GENTRY: And what I was -- I 3 think that the third -- the second and third 4 bullet points are important findings because 5 that's the basis upon which we're really doing 6 this, and I would like to tighten up the last 7 bullet point. So I think there would be more 8 comfort probably to delete (d) and the first 9 bullet point. I would like to keep the second 10 and third bullet point, and I have a suggestion 11 to tighten up the third bullet point.

12 CHAIRPERSON BROCK: Well, so these -- the 13 language that you used in these bullet points 14 and sections came from the Urban Core 15 Development Authority report; correct?

16 COMMISSIONER GENTRY: The concept and the 17 conclusion and the idea, but a lot of the 18 language is mine to make it -- yes. I mean, it 19 comes from the report, but it is -- it's more 20 conclusionary, yeah, and really focuses on -- I 21 think on the key issues.

The last two bullet points are really the case for the finding of why we are doing this. I mean, the other -- A through C is more factual history, background, and also health

and socioeconomic statistical background. And
 then these bullet points are, this is why we're
 doing it.

4 CHAIRPERSON BROCK: Yeah. That's why I 5 want to make sure everybody understood --6 COMMISSIONER GENTRY: It's conclusionary. 7 CHAIRPERSON BROCK: -- that the full report is going to be an attachment to our 8 9 final report. I'm going to have every section 10 that's -- every committee that's submitted 11 their report is all going to be attached to the 12 final. The final one we're going to be 13 crafting through and hopefully we will be 14 voting on in two weeks to get that in final 15 form.

16 And I know that some people may not be 17 able to make it. That's why one of the things 18 that we're going to do is, in advance of the 19 meetings in two weeks, we will be submitting 20 the final report around for everyone to look 21 at. And if you're not going to be able to be 22 here when we look to adopt the final wording, I 23 do want you to submit your proposed changes 24 into legislative services so that we can 25 discuss them when we adopt the final report.

1 That will be on the 19th.

2 COMMISSIONER GENTRY: May I propose an 3 amendment to -- in line with what I was saying 4 so we can maybe clean this up a little bit? 5 CHAIRPERSON BROCK: Sure. 6 COMMISSIONER GENTRY: T would move to 7 amend the findings on page 2(d) and delete (d) 8 and delete the first bullet point. 9 CHAIRPERSON BROCK: Delete it entirely? 10 COMMISSIONER GENTRY: Delete it entirely. 11 CHAIRPERSON BROCK: Okay. 12 COMMISSIONER GENTRY: (D) and the first 13 bullet point. That would make the second 14 bullet point (d), and then the third bullet 15 point, which is now the second bullet point, 16 would be (e). 17 CHAIRPERSON BROCK: Okay. 18 COMMISSIONER GENTRY: Let me just wrap 19 this up. In (e) -- I want to tighten it. 20 In (e) in the second line, the last word of that line is "and." Strike "and until." 21 22 CHAIRPERSON BROCK: Let me get to you 23 there. 24 COMMISSIONER GENTRY: Strike the words 25 and until. So it just reads: Or fulfill it's

potential unless there's reasonable and quality services.

CHAIRPERSON BROCK: Okay. What line? COMMISSIONER GENTRY: It's line two and three. It's the last word of line two, the first word of line three, and until. That's my southern accent kicking in, I think.

8 CHAIRPERSON BROCK: Okay. So fulfill its 9 potential...

10 COMMISSIONER GENTRY: Unless there is. 11 And then the other two edits would be at 12 the end of that clause there's a semicolon 13 presently after "residents," on the fourth 14 line.

CHAIRPERSON BROCK: Yes.

15

16 COMMISSIONER GENTRY: Drop the semicolon 17 and put "and." And at the end of that clause, 18 which was a semicolon at the end, put a period 19 and strike the remainder.

20 CHAIRPERSON BROCK: To achieve that goal, 21 it is necessary and proper that the Urban Core 22 Development Authority be created.

23 Where would we put the period? 24 COMMISSIONER GENTRY: Put the period 25 where the semicolon is after the Consolidate

City of Jacksonville, and then strike the last
 clause.

3 CHAIRPERSON BROCK: On that third line --4 well, actually the fourth line. Okay. The 5 period there. So we're striking "and to 6 finally give priority"?

7 COMMISSIONER GENTRY: Correct.

8 CHAIRPERSON BROCK: Okay. So we had 9 first talked about moving these into the final 10 report. You're wanting to have it included 11 within the text within the Charter?

12 COMMISSIONER GENTRY: I do.

13 COMMISSIONER HOWLAND: It's killing the 14 two --

15 CHAIRPERSON BROCK: Yes. Killing the 16 first one, killing (d), and then having these 17 within the Charter language.

18 COMMISSIONER GENTRY: Correct.

CHAIRPERSON BROCK: Does everybody
 understand that? Everybody got a general...

COMMISSIONER HOWLAND: I'm okay with that
 because it tightens up the language.

CHAIRPERSON BROCK: Okay. All right. So
that's Mr. Gentry on the queue. I've got
Ms. Baker.

FIRST COAST COURT REPORTERS

72

1 COMMISSIONER BAKER: I was just going to 2 say that that sounds good to me. And the 3 background information that you also include in 4 our final report, maybe we can condense it down 5 if there's anything that's duplicative between 6 the two. We don't necessarily need -- does 7 that make sense?

8 CHAIRPERSON BROCK: Yes. We have -- and 9 I'm hopeful that -- I'm hopeful -- I'm hopeful 10 that we might be able to actually take a look 11 at some of this language tomorrow. I'm going 12 to try and work on it this evening of what 13 Mr. Clements has given to me and -- so that 14 everyone can see where we're going so that 15 we've got an opportunity for input until we get 16 to that final version where we'll be 17 wordsmithing and maybe having some special 18 meetings of an ad hoc drafting committee to go 19 through it.

20

Mr. Denton.

21 COMMISSIONER DENTON: I'd appreciate an 22 opportunity to be able to read this as it's 23 changed, particularly, and maybe finish it 24 tomorrow.

25 I will raise a question in the spirit of

that great scholar, W.C. Gentry, about telling
 the truth.

3 I wonder -- I think you said that you 4 would take the first paragraph out of 5 subsection D on page 2 going into page 3 and 6 take out the race reference. I would like to 7 raise a question. Isn't it important that we 8 tell the truth, that to some degree this is a 9 racial issue whether some people think it's current racism or historical structural racism? 10

It seems to me like we ought to lay it out there and say what it is because it's too easy to kind of change the subject or use verbiage around things rather than laying it out and putting it out there for the community to deal with.

17 CHAIRPERSON BROCK: Mr. Gentry.

18 COMMISSIONER GENTRY: Do I have to answer 19 that?

20 CHAIRPERSON BROCK: I had you on the 21 queue next.

22 COMMISSIONER GENTRY: I'm sorry. I 23 didn't mean to -- no. I think Mr. Denton's 24 point is well taken. I guess sometimes there's 25 a question on how much truth do you want. I

didn't -- and it may be that we should put that in here. I didn't really like the whole (d) set up, the talking about our thoughts about the frustration of the community. I was really more concerned about that, but it does specifically in that paragraph name the race -predominant race of the community.

8 I would like to get -- delete (d), but I 9 think your point is well taken. We may need to 10 address that somewhere else. I think there's 11 other places we could put it if the Commission 12 thinks it's important to put that in here.

13 CHAIRPERSON BROCK: Well, I will say --14 I'll just interject in here because I was 15 looking through the report, and on page 7 at 16 the very end, it says: While one stated goal 17 of the UCDA would be to live up to the 18 pre-consolidation promises made to 19 Jacksonville's black community, the ultimate 20 goal would be to bring human social and 21 economic development to our most downtrodden 22 sector.

23 So I can -- what we can do is take this 24 language and incorporate it in a way -- in 25 light of what Mr. Scott had said. I think we

1 need to be -- we need to be respectful to this 2 community. We need to acknowledge how it 3 exists. We need to acknowledge the promises 4 that have been made from the past, but we don't 5 need to cast any unnecessary aspersions in 6 dealing with the community. But, yes, I mean, 7 the reality of the socioeconomic and racial and 8 educational makeup of this area is simple 9 facts.

10 So I will tell you that we will try to 11 tell the truth in love -- I read that somewhere 12 -- so that those concepts and ideas and 13 sentiments are expressed in a constructive way 14 for that.

Judge -- well, Ms. Baker, are you still on the queue?

17 COMMISSIONER BAKER: Not on this topic.
18 On something separate on a different page. You
19 can come back to me.

20 CHAIRPERSON BROCK: All right. Judge21 Swanson.

22 COMMISSIONER SWANSON: I agree with much 23 of what everybody has had to say. I don't know 24 that I agree that we should delete everything 25 that Mr. Gentry has suggested should be

1 deleted.

2 The first bullet point, I think, is a 3 statement of fact, and it is consistent with 4 the drafting of the document where we're making 5 certain, in essence, findings of fact. I don't know whether this would be in the form of an 6 7 amendment or -- I can tell you my thought and 8 then if somebody agrees, we can proceed to an 9 amendment to Mr. Gentry's motion. 10 But I would leave (d) and modify 11 Mr. Gentry's suggestion as follows: Given the 12 generational poverty and long-standing 13 disparities in education, health, economic 14 opportunity, and infrastructure that define the 15 Urban Core when compared to the rest of 16 Jacksonville, colon, and then the three bullet 17 points are findings. Because if you read the 18 way it's -- the language is currently drafted 19 by the subcommittee, those bullet points are 20 specific findings. And I think those findings 21 by the Commission support and are supportive of 22 the recommendations for the Urban Core 23 Development Authority.

24 So I think to the extent you water that 25 down or remove that language, it detracts from

1 the Charter revision that we're suggesting. 2 And irrespective of the fact that it might be 3 in the final report, ultimately, the Charter and the Charter revision is going to be read 4 5 independent of that report. Not everyone that 6 reads the Charter is going to go and do the 7 legislative history to go back and read the 8 report that was the -- that generated the 9 changes.

10 So to the extent that we feel these 11 finding are paramount or are important, I don't 12 agree that we should take them out of the 13 Charter amendment. And so I would amend 14 Mr. Gentry's motion as I stated.

15COMMISSIONER GENTRY:I'll accept the16amendment.I would accept the amendment.

17 CHAIRPERSON BROCK: Here's -- because we 18 really -- I know we talked about amendments. 19 How I was wanting to take these were after we 20 get a consensus on it.

The findings that are expressed in the Charter and the sections that I've been looking at are findings of -- I hate to sound so dramatic -- but of eternal facts.

25 As an example, the findings on the tree

ordinance: The loss of mature and maturing
 tree species during the clearing of land for
 development has an adverse effect on the
 environment.

5 What that does not say is that 6 Jacksonville has been allowing developers to 7 clear land and deforest areas of Jacksonville 8 that are vital to our, you know, economy or our 9 environment. It says that fact that is a fact 10 regardless of time.

11 These, yes, are findings and facts, but 12 if this is successful, then this will not be a 13 fact anymore. It is a statement of current 14 situations, but it is not -- in my view -- a fundamental fact that will always exist because 15 16 our goal is to change it. So if this is passed 17 and becomes successful, then that won't be true 18 anymore because that's what I think is our 19 ultimate goal.

20 COMMISSIONER SWANSON: Maybe you're more 21 hopeful than I am, but I would suggest that 22 this is a statement of fact now. And if it's 23 not a statement of fact in ten years, that can 24 be removed from the Charter at that time just 25 like other sections are being removed.

I think it -- when it comes to the end of 1 2 the day, I think probably this is the most 3 important aspect of what we've worked on. In 4 the macro, of all of the things that we're 5 going forward with, this maybe the single most 6 important issue. And I think that the language 7 states the state of the situation in our 8 county. I just would be disinclined to remove 9 it.

10 I hear what you're saying, and I think 11 those are valid points. And maybe it's just a 12 philosophical difference. I get your point. 13 But I think it's important for this Commission 14 to take a hard stand on these issues as others 15 have said. I'm not suggesting that you don't 16 agree with that at all. I know you do agree 17 with that. It's just a matter of how it's 18 packaged, and I know that that's your feeling 19 too. So I don't want to suggest you think 20 anything else.

But to the extent that it's in the actual language of our recommended revision of the Charter, I think it's more pointed. If it's in the report, the report becomes a historical document. The Charter does not. And I think

to the extent that the Charter does not become an historical document, but becomes an operating document or source, that's imperative, I think. But, again, I think many of these discussions go into philosophical differences on how to package it, not in terms of what we all agree in terms of the need.

Thank you, Mr. Chairman.

8

9 CHAIRPERSON BROCK: All right. So I've 10 got -- I want to make sure I understand what 11 you're proposing, is that there at the top of 12 page 3, which is the continuation of (d), after 13 the word "Jacksonville," we put a colon.

14COMMISSIONER SWANSON: After the word15"Jacksonville," colon, and then I would16leave --

17 CHAIRPERSON BROCK: And the remainder of 18 that would be then paren one and then paren 19 two, paren three, and paren four of the bullet 20 points that are down there.

21 COMMISSIONER SWANSON: Oh. Okay. Well, 22 I think you could do that. You could do, 23 There's a sense of hopelessness. I would be 24 okay if that language came out because we're 25 making findings in bullet -- what are currently

1 bullet points one, two, and three, which I 2 would --CHAIRPERSON BROCK: Got it. So -- all 3 4 right. So then you're deleting -- after the 5 colon after Jacksonville, your friendly 6 amendment --7 COMMISSIONER SWANSON: Would go just to 8 the three --9 CHAIRPERSON BROCK: We don't have those. 10 We're going to do it all -- what I'm going to do --11 12 COMMISSIONER SWANSON: Roger that. 13 And what I'm saying is the way that 14 language is drafted in those three bullet 15 points is they're findings that we're making.

16 CHAIRPERSON BROCK: I know. I'm just 17 trying to get the nuts and bolts of it so that 18 we know what we're voting on.

19 COMMISSIONER SWANSON: I copy.

20 CHAIRPERSON BROCK: You're -- you're 21 wanting to delete the remainder of (d) and 22 begin the bullet points to where the first 23 bullet point would be parenthesis one --

24 COMMISSIONER SWANSON: Right, because25 those are findings.

1 CHAIRPERSON BROCK: -- two, and three. 2 COMMISSIONER SWANSON: Correct. 3 CHAIRPERSON BROCK: Okay. 4 COMMISSIONER GENTRY: Now I'm confused. 5 COMMISSIONER SWANSON: I didn't hear you, 6 sir. 7 CHAIRPERSON BROCK: Okay. So what he's 8 proposing is that after the word 9 "Jacksonville," which is on (d), that we do a 10 colon. And then the bullet points that begin 11 the 2019-2020 Charter revision, each of those 12 would then be parenthesis one, two, and three 13 underneath (d). 14 COMMISSIONER SWANSON: Because, in 15 essence, those are findings. 16 COMMISSIONER GENTRY: I get it. 17 COMMISSIONER SWANSON: And you could even 18 say -- maybe you could word it --19 COMMISSIONER HOWLAND: That works. 20 CHAIRPERSON BROCK: Mr. Howland, I have 21 you on the queue. 22 COMMISSIONER HOWLAND: Yes. I know we've 23 taken public comment on this particular motion 24 already and that we're in discussion. But, 25 procedurally, can we take public comment again?

Because Mr. Scott started this concern and we're having a discussion based on his comments. I think I just saw him stand up so he might have something to say about the language.

6 CHAIRPERSON BROCK: I will. I would like 7 for us to get to a point to where everyone has 8 felt that they have made recommendations on the 9 language changes, and then I will certainly 10 open the floor back up for Mr. Scott.

COMMISSIONER HOWLAND: Perfect. Thank
 you.

13 CHAIRPERSON BROCK: Mr. Denton.

14 COMMISSIONER DENTON: I appreciated Judge 15 Swanson's point that, generally, this language 16 needs to be in the Charter because a lot of it 17 we're not going to study the history of it and 18 go back and read a Commission report. However, 19 that three lines that you're proposing taking 20 out in order to set up the three bullet point 21 findings, those three lines are findings of the 22 subcommittee.

I mean, in our town halls and in talking to other people, there is a sense of hopelessness, frustration, and a longstanding

FIRST COAST COURT REPORTERS

84

and strong belief of area residents, et cetera,
 predominantly African American. If there's a
 particular word in there that you think reaches
 beyond our findings, then I think it would be
 okay to take that out.

6 COMMISSIONER SWANSON: How about --7 COMMISSIONER DENTON: But, Mr. Chair, you suggested originally that that might be a 8 9 fourth bullet point, that we put the colon after Jacksonville, and then have a bullet 10 11 point, There's a sense of hopelessness, 12 frustration, et cetera. I think that would be 13 fine.

14 But one of the things that Commissioner 15 Mills especially felt very strongly about was 16 having the proper level of passion in this 17 recommendation so that City Council and the 18 citizens of Jacksonville would know the power 19 of the feelings on this. And I think having 20 the rest of that sentence in there, either as a 21 bullet point or the way it is, is important to 22 add to the Charter based on Judge Swanson's 23 really good point about putting some of our 24 findings in the Charter.

Thank you.

25

1 COMMISSIONER SWANSON: What about if you 2 took that language after the colon, the three 3 lines you're talking about, and move that to 4 the bottom of that section so that it came as a 5 conclusory. 6 CHAIRPERSON BROCK: So at the end of 7 those --8 COMMISSIONER SWANSON: As a conclusory 9 finding that sums up --10 CHAIRPERSON BROCK: Okay. 11 COMMISSIONER SWANSON: Do you see what 12 I'm saying? 13 CHAIRPERSON BROCK: I see what you're 14 saying. We would just move that to the very 15 end of (d). 16 COMMISSIONER SWANSON: That would be 17 No. 4. 18 CHAIRPERSON BROCK: So we'll move it to 19 No. 4. Okay. 20 COMMISSIONER SWANSON: So it would read: 21 Jacksonville, colon, and then the three 22 findings that are there now, and this, in 23 essence, would become a fourth finding. 24 CHAIRPERSON BROCK: Got it. 25 COMMISSIONER SWANSON: Is that okay?

1 CHAIRPERSON BROCK: Yeah. I'm just 2 wanting to start cooking sausage, man. I don't 3 want to minimize this at all, but my 4 responsibility is for us to get a finished 5 product ready, and these are all very good and 6 valid discussions.

7 COMMISSIONER SWANSON: So the way that would be worded then is consistent with the 8 other three bullet points. It would read: 9 The 2019-2020 Charter Revision Commission finds 10 11 that there's a sense of hopelessness and 12 frustration, and make that the fourth finding. 13 CHAIRPERSON BROCK: Okay. So we take 14 this and add it.

15 COMMISSIONER GENTRY: I'll accept that16 amendment as you're eviscerated mine.

17 CHAIRPERSON BROCK: Okay. Got that.

18 Ms. Jameson.

COMMISSIONER JAMESON: A clarifying
 question because I feel like my notes over here
 are crazy.

22 So I have one proposal to strike all from 23 Mr. Gentry. A second proposal to -- from Judge 24 Swanson to after Jacksonville strike the rest. 25 Mr. Denton wants to keep all of it. And then a

1 fourth proposal from Mr. -- Judge Swanson to 2 after Jacksonville, keep that language, but 3 then move it to a fourth bullet. So which ones 4 are we thinking about? 5 CHAIRPERSON BROCK: You've summarized the 6 discussions, and when I say -- when you hear me 7 say the Chair will entertain a motion that --8 COMMISSIONER JAMESON: It's for all four 9 of those? 10 CHAIRPERSON BROCK: -- an amendment to 11 the motion because the current motion --12 COMMISSIONER JAMESON: What is the 13 current motion? 14 CHAIRPERSON BROCK: -- that we're 15 discussing is approval of it as written. 16 COMMISSIONER JAMESON: Okay. And then we 17 have --18 CHAIRPERSON BROCK: In our discussion, we 19 are -- we have gone through and, I believe, 20 with general consensus, made some proposed 21 amendments. What I will do, when there's no 22 more people on this queue, or by 10:30, I will 23 read to you what my notes that I've been taking 24 of each of these changes and entertain a motion 25 with all of those changes that will then be

Then we will have short discussion, 1 seconded. 2 and then we will vote on that amendment. And 3 then we will vote on the motion as amended. 4 COMMISSIONER JAMESON: So each of these 5 proposals will be four separate amendments? 6 CHAIRPERSON BROCK: No. 7 COMMISSIONER JAMESON: Or are we just 8 going with this fourth idea? 9 CHAIRPERSON BROCK: I will read the 10 entirety of the amendments that we've discussed 11 and make sure that I've got it all in a general 12 consensus, and then someone can say, So moved. 13 COMMISSIONER JAMESON: Right. But I 14 quess what I'm saying is there's four different 15 proposals with this exact language here. So we 16 can't approve all of those because --

17 CHAIRPERSON BROCK: I'm going to read 18 what I believe is the final consensus as we've 19 gone through it.

20 COMMISSIONER JAMESON: All right. I 21 appreciate that. Thank you. That was my 22 question. Thank you.

CHAIRPERSON BROCK: Yeah. We've about
reached the capacity of my brain matter.
Mr. Denton.

COMMISSIONER DENTON: I think I heard 1 2 Mr. Gentry accept Judge Swanson's --3 CHAIRPERSON BROCK: Yes. Yes. 4 COMMISSIONER DENTON: -- amendment, so 5 that's probably -- the fourth thing is probably 6 what's really on the table. 7 COMMISSIONER JAMESON: Thank you for that clarification. 8 CHAIRPERSON BROCK: Yes. Ms. Baker. 9 10 COMMISSIONER BAKER: Okay. Moving on to 11 another part in our recommendation here. If 12 you can go to the bottom of page 6 where we 13 discuss the appointment of the CEO. And I just 14 wanted to read the exact qualification language 15 that I inserted here. 16 It says: Qualifications of the CEO shall 17 include a background in urban core 18 redevelopment or similar capacity with an 19 understanding of the relationship between 20 socioeconomic factors such as health, 21 education, crime, environment, poverty, community, and family issues. A minimum of 22 23 five years of progressively responsible 24 experience in the above field, at least four of 25 which should be in supervisory or consulting

roles, or an equivalent of training and
 experience is required. The candidate must be
 in possession of a bachelor's degree or higher
 from an accredited college or university with a
 strong preference for a master's degree.

6 I just wanted to -- this was language --7 the relationship language was taken from 8 Commissioner Denton at the meeting that I inserted. I think most qualifications also 9 10 specify the type of bachelor degree that the 11 candidate should have. And I didn't include 12 that because I wanted to discuss it here as far 13 as any recommendations from you-all if there's 14 a type of bachelor degree, or types. Usually 15 there's a few, or if this is sufficient.

16CHAIRPERSON BROCK: I think this is17sufficient because you address those areas.

18 COMMISSIONER BAKER: Okay. Okay.

19 CHAIRPERSON BROCK: Okay. I don't see20 anyone else on the queue.

21 COMMISSIONER BAKER: And make sure that 22 my powers instead of functions is also on your 23 list.

CHAIRPERSON BROCK: I've got that down.COMMISSIONER BAKER: Thank you.

1 CHAIRPERSON BROCK: And given our 2 discussion about the master plan and all that 3 is the other thing that I had under (a) in that 4 same section on page 6, was after the word 5 subject to appropriated funds, and then I 6 inserted and the adopted master plan so that 7 everything is nice and neatly typed -- tied 8 together -- excuse me -- in that. We'll go 9 over all these in just a moment.

Mr. Denton.

10

11 COMMISSIONER DENTON: We had talked about 12 this earlier. If you put the master plan thing 13 on page 6, under subsection A, there won't be a 14 master plan for at least the first year. Our 15 recommendation is they spend the first year 16 developing such a master plan, so they couldn't 17 even appoint a CEO. So I think putting the 18 master plan as a qualifier in that sentence, 19 subsection A, would prevent that next function, 20 for one thing.

21 CHAIRPERSON BROCK: Okay. That's fine. 22 We can take that out. As long as -- I think we 23 all agree that the appropriated funds addressed 24 all of those.

25 COMMISSIONER DENTON: Yes.

1CHAIRPERSON BROCK: Okay. Then I won't2have that one.

The other thing that I was going to put in there -- and you guys tell me if this is in our discussion. And I don't know if we got a final view on it, was under the powers, do we want to put in a catch all that they have the same powers as the DIA that's not inconsistent with this article?

No. Okay. Probably complicates it toomuch. Okay.

12 COMMISSIONER GENTRY: Mr. Chair.

13 CHAIRPERSON BROCK: I'm just trying to 14 see if there are any other ones in here that we 15 have not --

16 COMMISSIONER GENTRY: While you're on 17 this, under section -- on page 7, the two --18 the No. 2 paragraph.

19 CHAIRPERSON BROCK: Yes.

20 COMMISSIONER GENTRY: I don't know 21 whether we're certain -- when you say certain, 22 that means certain forms -- I mean, which ones 23 are the certain forms? I would delete

24 "certain" from 2.

25 CHAIRPERSON BROCK: On page 7?

1 COMMISSIONER GENTRY: Yeah. It says: 2 Negotiate and approve economic development 3 agreements without further City Council 4 approval providing they meet -- which ones? 5 CHAIRPERSON BROCK: So you just want to 6 remove certain. 7 COMMISSIONER GENTRY: Yeah. Just remove 8 certain. I mean... 9 CHAIRPERSON BROCK: Everybody understand 10 that? 11 We're good. Okay. 12 COMMISSIONER GENTRY: Okay. 13 CHAIRPERSON BROCK: Okay. Mr. Scott, 14 would you like to address the body? I'll give 15 you two minutes. 16 MR. SCOTT: Yes, sir. It won't take that 17 long because --18 Stanley Scott with the African American 19 Think Tank. I want to thank, through the 20 Chair, to Mr. Denton and the Judge because they 21 are correct. 22 First of all, I want to say I'm not here 23 to -- I have no hate for anyone. I was not 24 brought up that way. My concern is this 25 injustice. I don't care if it's African

1 American or any nationality. Injustice is injustice. For far too long, the north side of 2 3 Jacksonville in the Urban Core, the pathology, 4 we have over -- I think over five -- right now 5 we have five -- oh, man. I'm sorry. Because 6 I'm kind of happy about the information that's 7 going down and the leadership taking place by 8 Mr. Denton and the Judge, and all of y'all. 9 Y'all are doing a great job.

10 The dialysis machines on the north side, 11 that is a sign there's a problem. You have 12 more dialysis machines on the north bank of 13 Jacksonville where people die every week. That 14 says a lot. So we have a problem here. I'm 15 not here just because I'm African American. 16 I'm here for the whole city of Jacksonville. 17 We have a problem here, and we need to justify 18 it. And the law said -- the law said in 19 consolidation that that was a priority.

The Judge said that, that they would correct that damage, that pathology over there on the north side of town. That's why I'm standing here, not because of my race. I'm here for justice.

25 CHAIRPERSON BROCK: Thank you.

1Okay. So the Chair will entertain a2motion to the pending -- an amendment to the3pending motion.

On page 3, at the top after Jacksonville, there will be a colon. The individual bullet points will be numbered paren one, paren, two, and paren three. The language after the colon will have inserted in it the 2019-2020 Charter Revision Commission finds that, then the remainder of that sentence will become paren 4.

In the third bullet point, which will be paren three, on the second line at the very end, the and is deleted. Next line, until is deleted so that it will read: Potential unless there is.

16 Going down to the fourth line, the 17 semicolon is deleted and the word "and" is 18 inserted.

Going down to the fourth line from the bottom of the third bullet point where it says -- the sentence is, The Consolidated City of Jacksonville, that will end with a period and the remainder of that is deleted.

24 Moving to page 4, on the third line, the 25 sentence that begins, Of the four appointed by

FIRST COAST COURT REPORTERS

96

1 Council, we insert the word "president." So it 2 will read: Of the four appointed by Council 3 president. Following the comma, the number one 4 will be replaced to two.

5 Next line, at the very end of that line, 6 it says, Boundaries of the UCDA. It will have 7 a period. The remainder of that sentence is 8 deleted, so the next sentence begins: Of the 9 five appointed by the mayor.

10 Going to page 6, Section 4, where it 11 says, Functions and Duties will be changed to 12 "Powers and Duties."

13 Turning to page 7, paren two, second 14 line, the verbiage where it says: Provided 15 they meet certain pre-approved standards, the 16 word certain is deleted.

And that, I believe, is the summary ofthe proposed amendment.

19 COMMISSIONER GENTRY: So moved.

20 CHAIRPERSON BROCK: Is there a second?

21 COMMISSIONER BAKER: Second.

22 CHAIRPERSON BROCK: Okay. Discussion.

23 Ms. Jameson.

24COMMISSIONER JAMESON: I was just curious25if I could add one, to strike on page 7, No. 6,

1 to acquire, manage, lease, operate, and sell
2 property.

3 CHAIRPERSON BROCK: Okay. So you want to 4 amend to remove manage, lease, operate, and 5 sell property.

6 Okay. Is there a second on that motion? 7 COMMISSIONER BAKER: Second.

8 CHAIRPERSON BROCK: Any discussion on 9 that? Raise your hand if you want to be on 10 that.

11 Mr. Gentry.

12 COMMISSIONER GENTRY: One, I'm trying to 13 find it.

14 CHAIRPERSON BROCK: Page 7, and it is 15 No. 6.

16 Well, if they're COMMISSIONER GENTRY: 17 going to be overseeing this area -- and all of 18 this, of course, is subject to appropriated 19 funds -- and they feel like they need to sell 20 some property or acquire property or condemn 21 property or do things like that, they need to 22 have that power. As long as it's subject to 23 appropriated funds, they're not operating 24 outside their authority.

25 So I would oppose the motion.

FIRST COAST COURT REPORTERS

98

1 CHAIRPERSON BROCK: Anyone else on the 2 amendment to the amendment? Okay. We'll take a hand vote. All in 3 4 favor of the amendment, raise your hand. 5 All opposed. 6 Okay. The amendment does not pass. 7 We're now on the original amendment to the motion. 8 Oh. 9 COMMISSIONER JAMESON: Can I have another 10 amendment? 11 CHAIRPERSON BROCK: Certainly. 12 COMMISSIONER JAMESON: Just to strike 13 then mange, lease, operate. I understand the 14 acquisition and selling of properties. But the 15 example I would like to raise is Cecil Field. 16 The U.S. Navy gave Cecil Field to the 17 City of Jacksonville years ago. I don't 18 remember off the top of my head. The City did 19 try to manage and operate that property, and 20 ultimately decided that it was really out of 21 their field of expertise, let's say. So they 22 took it to a bid, and now the City works with 23 Hillwood Properties to mange Cecil Field, and 24 that's been a really great partnership. 25 But, again, I would just like to raise

1 that the managing, leasing, and operation of a 2 building, facility, potential property, any 3 site that we have, I don't think that that's 4 been a proven good function of city government.

5 So I understand the point of acquiring 6 and selling property if it's condemned and what 7 have you. I understand that benefit. I guess 8 I'm just kind of caught up, again, on this 9 managing, leasing, and operating property.

10 CHAIRPERSON BROCK: Well, I would say in 11 response to that, that if we don't give them 12 the ability to manage, lease, or sell property, 13 then they couldn't contract with anyone else to 14 do that either because they don't have the 15 ability to do it themselves. So you have to 16 have the ability to do it before you can hire 17 somebody else to do it.

But, anyways, there's a motion to make that amendment. Is there a second? COMMISSIONER BAKER: I'll second. CHAIRPERSON BROCK: There's a second. Any discussion on that amendment to the amendment?

24 Okay. Hearing none.

25 All in favor of that amendment?

1 COMMISSIONER DENTON: I'm unclear. 2 CHAIRPERSON BROCK: The amendment --3 there's an amendment to the amendment to, in 6, 4 delete, mange, lease, operate. So it would 5 simply say acquire and sell property. 6 COMMISSIONER DENTON: Okav. 7 CHAIRPERSON BROCK: All right. 8 COMMISSIONER GENTRY: Mr. Chair, may I 9 speak? 10 CHAIRPERSON BROCK: Yes. 11 Following up on COMMISSIONER GENTRY: 12 what the Chair said, the entity has to have the 13 authority to operate and lease its property, 14 which invariably would be done through a third 15 party. You can't have -- it can't enter into 16 contracts and have third parties do these 17 things if it doesn't have the authority itself. 18 I don't see -- and so I think you have to give 19 them the authority. And it very well may be an 20 important job that they do will be entering 21 into contracts for people to -- they own the 22 property and have entities mange and lease it, 23 like the parking garages.

24The parking garages are owned by the City25of Jacksonville. They hire people to manage

1 and lease it. You may want to try to build an 2 apartment complex or a subsidized living area 3 or obtain tax credits to do that, and then you 4 have someone build it and someone operate it 5 and manage it. But you have to have that power 6 in order to carry out that responsibility. So 7 I hate to shackle this entity if we're going to 8 really try to do the same sort of things the 9 DIA is doing.

10 COMMISSIONER JAMESON: I withdraw my 11 amendment.

12 CHAIRPERSON BROCK: Okay. Ms. Lisska
13 then, are you -- you're off. Okay.

14 Mr. Denton.

15 COMMISSIONER DENTON: I wanted to go back 16 to the -- I think the amendment that's on the 17 floor is your ominous motion; right?

18 CHAIRPERSON BROCK: Yes.

19 COMMISSIONER DENTON: Okay. This is just 20 for clarity. I think it's what you said, but 21 on page 3, the first word on that page after 22 Jacksonville, that becomes a colon.

23 CHAIRPERSON BROCK: Yes.

24 COMMISSIONER DENTON: The rest of that 25 paragraph will be preceded by the 2019-2020

Charter Revision Commission finds, and that 1 2 will become the fourth bullet point down here? 3 CHAIRPERSON BROCK: Yes. 4 COMMISSIONER DENTON: Okay. You used a 5 different term and I just wanted to be clear. 6 That's good. Thank you. 7 CHAIRPERSON BROCK: Okay. Do we need to put this on the ballot or we can just raise our 8 9 hands? 10 Raise our hands. Okay. 11 COMMISSIONER SWANSON: Editorially, under 12 the third bullet point, it says: Further 13 finds. We might want to take that further out 14 of there. 15 CHAIRPERSON BROCK: Okay. The amendment 16 to the amendment is to take out further. 17 COMMISSIONER SWANSON: Do you see where 18 I'm saying? 19 CHAIRPERSON BROCK: I see exact. Does 20 everyone see where it is? 21 COMMISSIONER SWANSON: It would just 22 read, finds. 23 CHAIRPERSON BROCK: Finds. Okay. Does 24 everyone see that and understand it? 25 Is there a second on the motion? FIRST COAST COURT REPORTERS

103

COMMISSIONER GENTRY: 1 Second. 2 CHAIRPERSON BROCK: Second. All in favor 3 of the amendment to the amendment, raise your 4 hand. 5 Okay. It's unanimous. All right. That is done. 6 7 So nobody else? 8 All right. So the motion is, as 9 discussed, as amended. All in favor, raise 10 your hand. 11 Okay. We got nine. Thank you. Another 12 one in the can. 13 And, Ms. Johnston, I have these 14 amendments here for final --15 COMMISSIONER SWANSON: Can I just ask a 16 point of order? 17 CHAIRPERSON BROCK: Certainly. In terms of --18 COMMISSIONER SWANSON: 19 that is going to now be smoothed into a final 20 recommended format and we're going to vote and 21 discuss it again or are we done with this? CHAIRPERSON BROCK: Well, we're going to 22 23 have a final report that I would like to at 24 least get consensus on. But as far as this 25 wording --

1 COMMISSIONER SWANSON: We're done. CHAIRPERSON BROCK: -- we're done. It's 2 3 locked. 4 COMMISSIONER SWANSON: All right. 5 CHAIRPERSON BROCK: It's locked and the 6 report -- as I said, you know, the report 7 itself will be attached. But in our final 8 report, we will be able to discuss and edit and 9 parse on that. Okay. 10 COMMISSIONER GENTRY: Mr. Chairman, can I 11 ask a question? 12 CHAIRPERSON BROCK: Certainly. 13 COMMISSIONER GENTRY: Thank you. 14 Just following up on that because I will 15 not be here when that final vote is taken. 16 And I understand that we have voted on 17 this to be Charter amendment, and so these 18 ancillary issues of whether it's in the Code or 19 in the Charter, a majority of this body has 20 voted that this is a Charter amendment, so that 21 sort of argument will not be raised again 22 either; correct? 23 CHAIRPERSON BROCK: Correct. That will 24 not be a point of discussion. 25 COMMISSIONER GENTRY: And so anything

that -- when Ms. Johnston does her magic and does all the tweaking to get everything to flow properly and the formatting, if there are any changes that occur as a result of that, that will be the subject of any -- some further review, but nothing else will be other than that?

8 CHAIRPERSON BROCK: Correct. Correct. 9 Again, my goal is, the only thing that we will 10 be reviewing on the 19th and the 20th is simply 11 the verbiage of our final report, because the 12 proposed language that we have voted on and 13 approved is locked in. So that is it. 14 COMMISSIONER GENTRY: Thank you. 15 CHAIRPERSON BROCK: All right. I want to

16 go --

17 MS. JOHNSTON: Mr. Chair, there's just 18 one item I just wanted to bring to your attention. I'm taking that -- as we're talking 19 20 -- the one area that I was going to insert 21 additional information is under the boundaries 22 of the Urban Core area. And Anthony provided 23 me with some language that I think he's going 24 to run by Mr. Denton. So that would just be 25 one area where we would be asserting --

inserting different language, but that's just 1 2 more of a clean up. 3 CHAIRPERSON BROCK: Yes. 4 MS. JOHNSTON: So I did want to point 5 that put. But I will -- after this meeting, I 6 will send you this document for you to work off 7 of. And if I've missed anything, you can make 8 any changes. I am deleting the notes that I 9 put in in various places as well. 10 CHAIRPERSON BROCK: Perfect. 11 Okay. I want to go back because we need 12 to approve the minutes of the 20 -- excuse 13 me -- of the February 28th meeting. Do you 14 have a copy of those? 15 I'll entertain a motion to accept the 16 minutes. 17 Ms. Lisska 18 COMMISSIONER LISSKA: Mr. Chair, can we 19 approve them at the next meeting? Is that 20 allowable? 21 CHAIRPERSON BROCK: I believe it is. I 22 was just excited that we have a quorum for this 23 one. 24 COMMISSIONER LISSKA: I know. I just 25 haven't -- well, they didn't get to us until

1	today
2	CHAIRPERSON BROCK: Yes.
3	COMMISSIONER LISSKA: and I haven't
4	had a chance to read them.
5	COMMISSIONER SANTIAGO: Well, do you want
6	to read them?
7	COMMISSIONER LISSKA: I'm happy to sit
8	and read them. I have time.
9	CHAIRPERSON BROCK: Okay. Well, let's
10	I would like to have us, in the time that we
11	have remaining, then go to the issue of the
12	recommendation from the we'll table the
13	approval of the minutes term limits. That
14	had been tabled from our last meeting.
15	And does everyone still have a copy of
16	the discussion on extending term limits to
17	three four-year terms instead of two four-year
18	terms?
19	COMMISSIONER SWANSON: For City Council.
20	CHAIRPERSON BROCK: For City Council
21	only. And this was the report in favor. There
22	was a counter to that by Ms. Baker.
23	Is there any further points or
24	presentations by the Government Structure
25	Committee on it?

1

Judge Swanson.

COMMISSIONER SWANSON: I think we've laid 2 3 it out pretty clearly. And I would just say 4 this boils down to a philosophical discussion 5 really in terms of whether people are 6 supportive of or not supportive of term limits. 7 I think that's as blunt as you can be about it. 8 I think Ms. Baker has made some really strong 9 arguments why we should leave it alone, and I 10 think Ms. Jameson's made some strong points why 11 we should consider this.

I would just make one observation. I think that the election cycle is a term limit, and anything beyond that is artificial. And to the extent that the election cycle is a term limit, you give it to the discretion of the voters in terms of who they want to represent them.

But I don't have anything further to add,and I think we summarized it pretty clearly.

21CHAIRPERSON BROCK: Ms. Jameson?22Ms. Baker?

COMMISSIONER JAMESON: Sure. I do feel
like that we kind of laid out our arguments
last week. I agree with the Judge that these

terms limits are a little bit artificial in a sense of it's just a consecutive term limit. So, again, these City Council members can sit out for four years and still come back. So it is not a eight years is enough. There still could be 16 years or 20 years as we've seen from others.

8 So, again, this is just a proposal to 9 increase the consecutive terms limits from two 10 consecutive terms to three consecutive terms. 11 That language would still stand that a City 12 Council member would have to sit out for one 13 full term before they could return. And, 14 again, this specific proposal would not go into 15 effect until 2031. So it would not influence 16 or effect current City Council members 17 consecutive terms. But, again, certainly as 18 they would sit out for four years and potentially come back, then those three 19 20 consecutive terms would apply. 21 CHAIRPERSON BROCK: Ms. Baker. 22 COMMISSIONER BAKER: Thank you,

I don't need to repeat all my comments
from last week. I will just reiterate that I

Mr. Chair.

23

1 do not think there's a public outcry for 2 extending or eliminating the term limits. Ι 3 don't think -- I think the movement is quite 4 opposite. I think people like term limits. 5 They want more term limits. I think the 6 framers envisioned the term limits. Again, 7 City Council took this issue up two years ago, 8 and they withdrew the bill. So I urge my 9 colleagues to vote down on this recommendation.

10 CHAIRPERSON BROCK: Okay. I don't have 11 anyone else in the queue. What I'm doing here 12 is, in light of what we're talking about with 13 regards to the Urban Core, I'm writing what 14 this actually means. And I would simply --15 it's probably we would just add it into your 16 report, Judge, out of your committee on this 17 issue.

18 This means that you would amend Section 19 5.041 of the Charter. I'll read that to you: 20 Limitation of term of office, no person elected 21 for two consecutive full terms as a member of 22 the Council shall be eligible for election as a 23 Council member in the next seceding term. The 24 Council term ending on or prior to June 30th, 25 1991, shall not be considered a consecutive

1

term for the purposes of this section.

The amendment would replace the language of two consecutive full terms with three consecutive full terms, and would then have language that says it would not take effect until the start of the elected terms beginning 2031. Just so that we know what we're voting for or against.

9 So with that, the Chair will entertain a 10 motion to adopt the recommendation for the 11 extension from two consecutive terms for City 12 Council members to three consecutive terms.

13 COMMISSIONER LISSKA: Didn't that motion14 already exist? I believe it did.

15 CHAIRPERSON BROCK: You know what, I 16 guess it did.

17COMMISSIONER LISSKA: Yeah. And maybe18seconded. I think it's even maybe reflected in19the minutes I was trying to speed read.

20 CHAIRPERSON BROCK: Trying to read. I 21 was just going to say, Let's look at the 22 minutes. I think you may be right. Very good. 23 COMMISSIONER BAKER: We tabled it. 24 CHAIRPERSON BROCK: It was tabled -- it 25 was tabled and so I -- we did have a motion?

1 COMMISSIONER HOWLAND: Yeah. 2 CHAIRPERSON BROCK: Okay. So then we've 3 had the motion, and let's take a vote. 4 All in favor of adopting the 5 recommendation --6 Do we have to -- sure. 7 MS. JOHNSTON: Point of order. Sorry. 8 I'm trying to catch up because I was not at the 9 last meeting last week. But typically when you 10 table a matter, that's only for the duration of the meeting itself. You don't -- you would 11 12 defer action as if you were going to take it up 13 at the next meeting. To be clean, perhaps 14 maybe you just want to move the motion and have 15 a second. 16 COMMISSIONER SWANSON: So moved. 17 CHAIRPERSON BROCK: Okay. Motion by the 18 Judge. Is there a second? 19 COMMISSIONER JAMESON: Second. 20 CHAIRPERSON BROCK: Second by 21 Ms. Jameson. Nobody on the queue. 22 All in favor of adopting the 23 recommendation to extend term limits from two 24 full terms to three full terms, raise your 25 hand.

1 Three. 2 All opposed. 3 Okay. This recommendation is not 4 adopted. I'm trying to think of how -- I want to 5 6 get a consensus from the group. Do we want to 7 include a discussion on this similar to the discussion that's contained within the 8 9 recommendation? 10 COMMISSIONER SWANSON: Yes. 11 CHAIRPERSON BROCK: And simply -- I'm 12 sorry. 13 MS. JOHNSTON: Because I wasn't here last 14 week. Did you have public participation last 15 week? 16 CHAIRPERSON BROCK: We had public 17 participation last week. 18 MS. JOHNSTON: Okay. Can we say that for 19 the record since it's on the agenda? 20 CHAIRPERSON BROCK: Yes. We had public 21 participation on the term limits recommendation 22 last week, and I don't have any cards. 23 MS. JOHNSTON: Okay. Thank you. 24 CHAIRPERSON BROCK: But thank you. 25 That's an important point.

Okav. So then what we will do is we will 1 include the background. We will include that 2 3 there was the recommendation to extend the term 4 limits, but that the issue was debated by the 5 Commission as a whole, and the Commission as 6 whole decided against that recommendation. 7 Everybody good with that? COMMISSIONER JAMESON: That's fine. 8 9 CHAIRPERSON BROCK: Okay. All right. Then that's how we will reflect that in the 10 11 final report. 12 Strategic Planning. I don't believe we 13 had a motion on that one. I believe Mr. Gentry 14 just explained the process for us on that. 15 COMMISSIONER GENTRY: I'll move to motion 16 that. 17 MS. LISSKA: Second. 18 CHAIRPERSON BROCK: Second. All right. 19 Any public participation on the recommendation 20 for the Strategic Planning Commission? 21 There will be public comment at the end, 22 but this is on this specific --23 MR. SCOTT: Nothing. 24 CHAIRPERSON BROCK: Nothing on this one 25 specific?

1 MR. SCOTT: No, sir. Thank you. 2 CHAIRPERSON BROCK: Okay. All right. So 3 we have no public participation on that. No cards on that. 4 5 We are in debate and discussion. 6 Mr. Gentry. 7 COMMISSIONER GENTRY: Really not much 8 more to say than what I went over last week in 9 discussing the process. I think it's an 10 incredibly important step for us to take. The 11 major concern expressed in the 2014 Blueprint 12 and expressed to us by many of our speakers was 13 the inability to maintain initiatives over a 14 period of time. And with the strong-mayor form 15 of government, the tendency of the new mayor 16 coming in and effectively terminating all of 17 the previous initiatives and starting over 18 again. And there was a strong sense among 19 previous elected leaders that this adversely 20 impacted the ability of Jacksonville to 21 accomplish some of the things that have been 22 seen by other peer communities. 23 So this gives us an opportunity to have

23 So this gives us an opportunity to have 24 long-term planning. It is a vehicle to pull 25 into alignment the district agencies and

FIRST COAST COURT REPORTERS

divisions of the city that, frequently, don't even talk to each other. And it's also a vehicle to really mobilize the entire community, hopefully, and energize the community.

6 And so I think it's a great concept. 7 Other communities around the country are embracing this. And everyone we talked to, I 8 9 think, was very excited about what they had 10 I think it's an exciting opportunity for done. 11 Jacksonville. So, obviously, I support it. 12 CHAIRPERSON BROCK: Ms. Jameson. 13 COMMISSIONER JAMESON: Thank you. 14 I agree. I think this, in concept, is a

15 great idea to have a uniform vision for our 16 city. I really do appreciate all the thought 17 that's gone into this.

18 A couple questions that I have and 19 comments, so I'll kind of pepper them 20 throughout. But first and foremost, I do think 21 that in order to have a strategic plan, we do 22 have to consider how this maybe could be used 23 as a political vehicle. With that, I 24 understand the concerns as far as not having 25 the mayor so involved; yet, this Commission,

the mayor appoints the chair. So I do think that there's an aspect there, obviously, that the mayor would be very involved in this, and the mayor's vision and the mayor's strategic plan -- and hopefully every mayor that comes in has their own plan and vision.

7 But so I also kind of wonder, with that, knowing if this is a ten-year plan, I think, is 8 9 what the group has gone with, a ten-year plan. 10 Would it be appropriate to somehow put in there 11 that every mayor, within six months of starting 12 a new term, needs to review and adjust 13 accordingly or have their own influence in 14 this?

And certainly as that lines up, there will be a mayor that does set this priority for those next ten years. So just kind of questioning that balance there just to, again, make sure this does not become a political vehicle or, you know, what have you. So, first and foremost, that question.

And then, secondly, I certainly have questions related to -- on page 5, actually putting in a dollar amount into our Charter. I kind of question specifically that because,

again, how that's adjusted annually and things
 like that.

3 And then also specifically a question on 4 page 5 with that first bullet point on that 5 page. I'm not sure what that really means. 6 CHAIRPERSON BROCK: I'm sorry. First 7 bullet point on what page? 8 COMMISSIONER JAMESON: On page 5 under 9 the document that was provided last week. Yes. 10 CHAIRPERSON BROCK: I saw the 250. 11 Are you talking about a representative of an 12 organization? 13 COMMISSIONER JAMESON: Yes. 14 CHAIRPERSON BROCK: Okay. Ms. Santiago. 15 COMMISSIONER SANTIAGO: Okay. So let's 16 just go back and start answering. I do have a 17 couple other points that I wanted to bring up. 18 But the 250 was actually just an initial 19 influx of money to set up the Strategic 20 Planning Commission and the office, which would 21 have an executive director, and pay for a

consultant and whatever else they need forsupplies, that sort of thing.

24 So after that, after that initial 250, 25 it's kind of up to them how they build it back

FIRST COAST COURT REPORTERS

into the budget and continue to fund it. The
 250 came from the establishment of the DIA. We
 just followed the same format.

COMMISSIONER JAMESON: Is that in the
Charter? My main question is money being in
the Charter. Okay. Interesting.

COMMISSIONER SANTIAGO: I don't know if
it was in the charter or not. I don't think
so. If anybody else has any input on that one.

10 And then your other question was about 11 the strong -- whether a mayor would be able to 12 have influence. So we kind of talked about 13 that, and I think that's where we came up with 14 the ten-year plan. By doing it every ten 15 years, it does not touch an election cycle. So 16 a new mayor would come in and would -- as they 17 appoint -- as people come -- as mayoral staff or City Council changes, then they would 18 appoint new people to -- but that would be the 19 20 only influence that they would really have. It 21 would be their choice as to who they would put 22 on this commission.

23 COMMISSIONER JAMESON: When would that24 start?

25 COMMISSIONER SANTIAGO: So the plan is to FIRST COAST COURT REPORTERS

1 begin in 2022, which is the 200th

2 anniversary --

COMMISSIONER JAMESON: Okay. COMMISSIONER SANTIAGO: -- of the founding of the City of Jacksonville. So we wanted to have it in place by then, but if you start in 2022, we did the math several times, and it does not effect any of our -- any even numbers will not effect an election cycle.

10 COMMISSIONER JAMESON: What about that 11 bullet on page 5 as well?

12 The question is in CHAIRPERSON BROCK: 13 relation to the bullet point at the top of page 14 5: A representative of an organization who can 15 speak on behalf of a racial demographic shall 16 be added to the advisory committee of the 17 Strategic Planning Commission when the racial 18 population reaches five percent of the 19 population of Duval County according to the 20 most recent decennial census.

21 COMMISSIONER GENTRY: We took that 22 directly from the Blueprint. That was -- that 23 body, which was pretty prestigious, had added 24 that as one of the categories and so we adopted 25 it. I don't know what went into their

FIRST COAST COURT REPORTERS

thinking, but that's where it comes from. 1 2 COMMISSIONER HOWLAND: And through the Chair, if I could add to that. 3 4 Looking at some early reports from the 5 census, we determined that the Asian community 6 in Jacksonville was already, I believe, 7 approaching five percent and the Hispanic 8 community was closer to ten. 9 COMMISSIONER JAMESON: I see. 10 COMMISSIONER HOWLAND: So we created that 11 role specifically for those in anticipation of 12 that position being triggered. So you can see 13 that there in the advisory council. 14 COMMISSIONER SANTIAGO: So it's just tied 15 directly to the census. So when a population 16 reaches a certain percentage, then they should 17 have representation on this commission. 18 COMMISSIONER JAMESON: Okav. I'm 19 understanding it better now, so thank you. But 20 I see how you have the Hispanic community, the 21 Asian community. So you're saying as other 22 communities reach that threshold, then they 23 would have a representative? Okay. I 24 understand that. Thank you so much. 25 COMMISSIONER SANTIAGO: And, through the

FIRST COAST COURT REPORTERS

1 Chair, keep in mind that this is also part of 2 the advisory, not necessarily the commission 3 itself.

4 COMMISSIONER JAMESON: Okay. Thank you.
5 CHAIRPERSON BROCK: I don't have any
6 other speakers.

7COMMISSIONER HOWLAND: You do now.8CHAIRPERSON BROCK: Okay. And

Ms. Santiago came back on.

9

10 Before we go to that, there was a -- it's 11 in light of the budget on page 5, Section 6, 12 and not appropriate for me to make a proposed 13 amendment. So the Chair would entertain a 14 motion to add language, which is similar to 15 what we had with regards to the Urban Core 16 Development, taking the language from the 17 Ordinance Code under the DIA of 55,131 and it. 18 mentions approval of a budget where it says: 19 And in this case, it would be the fiscal year 20 of the Strategic Planning Commission shall 21 commence on October 1st of each year and end on 22 the following September 30th. The Strategic 23 Planning Commission shall prepare and submit 24 its budget to the mayor in a manner provided in 25 Section 106.204(c) Ordinance Code.

1 So that there is a provision in there for 2 adopting a budget that gets included in the 3 City's overall budget. 4 COMMISSIONER GENTRY: So moved. 5 COMMISSIONER LISSKA: Second. 6 CHAIRPERSON BROCK: Okay. So there's a 7 moved and second on that. Okay. So that's 8 one. 9 COMMISSIONER GENTRY: That would go at 10 the end of --11 CHAIRPERSON BROCK: That would be at the end of paragraph -- under Section 6, Funding 12 13 and Operations, that would just be language 14 added on at the end of (a). 15 COMMISSIONER GENTRY: Okay. 16 CHAIRPERSON BROCK: Mr. Howland. 17 COMMISSIONER HOWLAND: Thank you, 18 Mr. Chair. 19 I just wanted to add that Ms. Jameson's 20 question was a great one because we gave a lot 21 of consideration to the political nature of the Strategic Commission. And Ms. Santiago added 22 23 that, for sure, the ten-year implementation was 24 meant to throw it off election cycle. 25 But we also looked heavily into the FIRST COAST COURT REPORTERS

composition of that Strategic Planning
 Commission from a variety of factors, including
 size and efficiency, because, you know,
 Mr. Gentry mentioned that we dropped the size
 of the commission from the Blueprint's report
 by a handful of folks.

7 But we also looked at balance of powers. We looked at representation, and we considered 8 Those were four main areas that we 9 Sunshine. looked at. And when we first thought about 10 11 putting the at large members as five members of 12 the City Council, we noticed that it kind of 13 then fell off balance with the executive 14 branch. So that's why we put two appointees, 15 one of which would be Chair, to kind of bring 16 some more balance back to it.

At one point, we originally had the chief administrative officer and the CFO, which then when you take into consideration the fourth factor, we were thinking about Sunshine, that through everything in disarray.

22 But that was certainly a consideration of 23 ours, a big consideration, the political nature 24 of the Strategic Planning Commission, so thank 25 you for that question.

1 COMMISSIONER JAMESON: Thank you. 2 CHAIRPERSON BROCK: Ms. Santiago. 3 COMMISSIONER SANTIAGO: Okay. So one of 4 the last things that we discussed in our 5 committee as well was the time-sensitive nature 6 of this. Because of the fact that we're trying 7 to get this all approved and have that first 8 report done by 2022, we really kind of need to 9 speed this one up. So just as more of a 10 formality, how would we single this out so that 11 it can move through the process a little bit 12 faster? Is there a way to do that?

13 Yes. After the CHAIRPERSON BROCK: 14 report gets filed, then the Council can take these up however they choose. What we would 15 16 need to ask, in particular with regards to this 17 one, is that it be moved as an emergency. Now, whether or not this is a Charter amendment that 18 19 could be approved by Council or whether that 20 has to be approved by a voter referendum, that 21 would be the only thing.

22 And, Ms. Johnston, do you have anything 23 to add on that?

24 MS. JOHNSTON: No. I agree. It would 25 depend on whether it would have to go to a

referendum, because, obviously, that would add 1 2 time for the election process. I do believe --3 I haven't confirmed this with my office. But 4 just looking at the general language in the 5 Charter as to when a referendum is required, 6 there's general language applying to a point of 7 boards when you're making changes or creating a 8 point of boards within the Charter. So I would think this Commission would -- the Strategic 9 10 Planning Commission that you're discussing 11 would be an appointed board, which would require a referendum. And so, therefore, you 12 13 would have factor in those timing -- that 14 timing for the initial creation.

15 CHAIRPERSON BROCK: Okay. Is there 16 anything else that we can call it that wouldn't 17 require a referendum?

MS. JOHNSTON: I don't know about that. I mean, if it were an Ordinance Code Commission perhaps, then you're looking at just having it adopted in the Ordinance Code and then you're not going through the referendum process.

23 CHAIRPERSON BROCK: Okay.

24 MS. JOHNSTON: But calling it something 25 different would not change the nature of the

1 commission.

4

2 CHAIRPERSON BROCK: Okay. Just thought I3 would ask.

Yes.

5 COMMISSIONER DENTON: Point of order, is 6 that going to mess --

7 Eight is a quorum because we have 15;8 right?

9 COMMISSIONER DENTON: We're still good. 10 CHAIRPERSON BROCK: Okay. But we will 11 lose a quorum here. So -- I'm sorry.

12COMMISSIONER GENTRY: One thing I13mentioned last time and I forgot again.

14 On page 4, this is an amendment to what's 15 before you. The one, two, three, four, five, 16 sixth bullet point, one of the members is the 17 Chair of the Board of the Kids Hope Alliance. 18 We had, after that was in there, added one 19 person appointed by the mayor as the 20 representative of the interest of children. So 21 the KHA entry needs to be amended, so I move to 22 delete the Chair of the board --

23 CHAIRPERSON BROCK: I don't see that on 24 mine.

25 COMMISSIONER GENTRY: Well, it got

1 deleted then. I've got another one. Excuse 2 me. 3 CHAIRPERSON BROCK: Okay. So --4 COMMISSIONER GENTRY: You want to call 5 the question and vote? 6 CHAIRPERSON BROCK: Yes. Before -- you 7 got time to vote? 8 COMMISSIONER DENTON: Yes. 9 CHAIRPERSON BROCK: Okay. So, first, let's -- we had a motion for the adoption. 10 We did have a motion for the amendment to add the 11 12 language from Section 55.113 that was a motion 13 and seconded. So we got to vote to add that 14 language in. 15 All in favor of adding in the annual 16 budget language, raise your hand. 17 Okay. It's unanimous. 18 Now we're voting on the motion to accept 19 the Strategic Planning Commission verbiage as 20 amended. 21 All in favor, raise your hand. 22 Okay. It's unanimous. 23 Thank you-all very much. And those of 24 you who needed to leave, you are excused. 25 Okay. Well done. We have -- we have

adopted all of the recommendations. We have
 given it thorough discussion. I want to
 personally thank the chairs and each individual
 committee member who worked tirelessly. I
 apologize if I cracked the whip too hard. But,
 you know, sorry, not sorry.

We are now -- okay. So other business,
reconfirming future dates. Because we have
achieved exceedingly well today --

10 I'm not forgetting you. Don't worry. 11 -- we will cancel the meeting for 12 tomorrow because I want to spend the time with 13 Mr. Clements and get our final report together. 14 When we get that final report together, I will 15 send it out to everyone. Legislative services 16 will send it out to everyone. If you are not 17 going to be able to be here for a -- for the 18 meetings on the 19th and the 20th, please 19 submit your questions or proposed changes back 20 to legislative services or Ms. Johnston or 21 both, preferably. Send it to both. Do not 22 send it to everyone on the Commission. Do not.

23 What we will do at the next meeting that 24 we have is those provisions will be -- will be 25 taking up those suggestions, those

recommendations. We'll take them up as
 individual motions in there so that we can get
 a final version together.

4 I will be doing some polling to see -- to 5 make sure that we do have a quorum at least on 6 the 20th -- the 19th. So we'll be doing some 7 initial polling. If we don't have that, we may 8 be setting another one. I would like to get 9 this -- I know we've got until the 31st, but I 10 would like to get this so that it can be 11 considered in the Council meeting at the end of 12 March. But that's my goal.

13 So tomorrow is cancelled. Our next 14 scheduled are the 19th and the 20th, and look 15 for the final report hitting your mailbox.

I see Judge Swanson on the queue.

16

17 COMMISSIONER SWANSON: I'd just like to 18 thank you. You've been a good leader, and 19 you've done a good job. And as a retired Navy 20 quy, I'm going to use a term -- and everybody 21 can Google it -- but bravo zulu. Thank you. 22 CHAIRPERSON BROCK: Thank you. 23 COMMISSIONER SWANSON: Thank you. 24 CHAIRPERSON BROCK: Thank you. 25 Ms. Santiago.

1 COMMISSIONER SANTIAGO: This is just a 2 clarification for Commissioner Lisska and 3 myself.

So in light of the fact that you are putting together a full white paper, do you still need us to put together an executive summary on our strategic plan or what you have, is that enough?

9 CHAIRPERSON BROCK: I believe what we 10 have is enough, because a lot of what I was 11 going to take -- and we'll be getting the 12 transcript here shortly from the 28th meeting 13 of Mr. Gentry's explanation, that was what I 14 was going to take and use as your introductory 15 summary on that. Is that good?

16 COMMISSIONER SANTIAGO: That's great.

17 CHAIRPERSON BROCK: That's great. You 18 don't want to have to meet and go over 19 everything?

20 All right. Ms. Jameson.

21 COMMISSIONER SANTIAGO: Thank you. Just 22 for clarification, the meeting on the 19th, 23 does that also start at 8:30?

24CHAIRPERSON BROCK: I think they said --25yeah. I believe the 19th, yes, we'll start --

because we have, again, the hard stop at 11:30
 because they've got to turn the room for the
 meetings this afternoon.

4 COMMISSIONER JAMESON: And then on the 5 20th, is that also an 8:30 start?

6 CHAIRPERSON BROCK: That is also an 8:30 7 start -- no, it is not an 8:30 start.

8 COMMISSIONER JAMESON: Okay. And then I 9 have a for the 26th and 30th. Are we still 10 holding those just in case we need those 11 additional dates?

12 CHAIRPERSON BROCK: Yes. Still hold 13 those because if we cannot get a quorum on the 14 19th or the 20th, then we're going to have to 15 fall back to those dates.

16 COMMISSIONER JAMESON: 26 and the 30th. 17 CHAIRPERSON BROCK: 26th and the 31st. 18 COMMISSIONER JAMESON: 30th.

19 CHAIRPERSON BROCK: 30th. Excuse me.

20 COMMISSIONER JAMESON: And likely an 8:30 21 start with those as well? I'm just trying to 22 get my calendar in order.

CHAIRPERSON BROCK: Those, I believe, are
9:00. We were confirmed for 9:00 on those.
COMMISSIONER JAMESON: All right.

1 CHAIRPERSON BROCK: But, again, I don't 2 expect that they would be too long because, by 3 that point, we would have had an opportunity to 4 go through and review the final report.

5 COMMISSIONER JAMESON: So should we all 6 communicate to Jessica? Crystal? Who should 7 we communicate with to let them know what our 8 schedules are for those four dates?

9 CHAIRPERSON BROCK: That should go to 10 Crystal.

11 COMMISSIONER JAMESON: Okay.

12 CHAIRPERSON BROCK: Yeah. Jessica is13 getting her knee whittled on.

14 COMMISSIONER JAMESON: For those that 15 maybe aren't here, could we maybe get an email 16 sent out for that?

CHAIRPERSON BROCK: Yeah. That's what 17 18 I'm saying. I'm going to have an email go out 19 with the 19th, the 20th, the 26th, and the 20 31st, so that we know we'll have a quorum. 21 Because if we're not going to have a quorum, 22 then the most we can do is just kind of look at 23 it and make proposals. But we're going to be 24 doing that by email anyway.

25 COMMISSIONER JAMESON: Great. Thank you

2 CHAIRPERSON BROCK: All right. Thanks.3 Mr. Gentry.

4 COMMISSIONER GENTRY: Yeah. I wanted to 5 also thank you, Mr. Chairman. You've done an 6 excellent job of moving this along, sometimes 7 against my will, certainly. And we appreciate 8 it.

9 I wanted to make a comment because I will 10 not be here the rest of the month. I will be 11 entertaining 13 year olds out in Colorado, and 12 year olds and 5 year olds and 10 year old.

13 But I want to thank everyone. I wish 14 everyone were here. It's been a -- it's a very 15 skilled group of people, and I think everyone 16 has brought their different backgrounds and 17 experience and knowledge and abilities into 18 play here, and I think we've got a really 19 excellent work product. I hope -- I guess you 20 will -- or someone will coordinate our efforts 21 to support our work before the Council.

I think the Urban Development Authority is probably the most important thing that I've seen done in a long, long time and -- or forever in the city. And Mr. Scott is right.

1 This is an injustice, and I hope there will be 2 an effort to mobilize that community to support 3 this and that we can generate the kind of 4 support community-wide to finally step up and 5 say it's long past time. We've got to correct 6 this injustice. So whatever we all can do, we 7 need to do that.

8 I think the strategic planning piece is 9 also critical and will be very valuable to the 10 city. Obviously our city is going through a 11 huge turmoil right now with the JEA and everything in the forefront. There's a real 12 13 opportunity. I think there's a real desire in 14 our city to get back on the right track and 15 pull together.

16 So I think these things that we're doing 17 here can be a real vehicle to do that, but it's 18 going to take some effort. And so -- and I 19 know all of us want to see the fruition of our 20 I don't know about everyone else, but I work. 21 never dreamed the commitment of time and effort 22 that this required. And so I think we all want 23 to make sure it comes to fruition.

24 So anything you can do, Mr. Chair, to 25 keep us organized to some extent and get us

working together, continuing to work together with the City Council, it would be much appreciated. Thank you for -- I'm not trying to give you another job. It would be a shame to see all this just go on a shelf someplace. Thank you.

7 CHAIRPERSON BROCK: No. I appreciate 8 that, and I agree with your sentiments. Like I 9 said earlier in one of our meetings, that this 10 has -- the Urban Core Development Authority 11 has, I think, the greatest potential to have 12 fundamental change in our city.

13 When the report is filed, according to 14 the ordinance, we are no longer a Commission, 15 which means we are no longer in the Sunshine or 16 having to operate in the Sunshine so we can 17 talk to each other on that. That's the purpose 18 of really wanting to get it in on the 20th is 19 then the City Council agenda meeting is the 20 24th.

21 And the Council president has said that 22 he wanted me to come and just talk to them at 23 the agenda meeting to understand what the 24 Council would like for us to do as far as 25 presenting this in a more public manner to

1 them. Our responsibilities under the Ordinance 2 Code will be fulfilled upon the filing of it. 3 But after I have that opportunity to speak with 4 him, I've got all your emails and we can email 5 and have a group discussion on how we want to 6 go about it. Because I do believe that that is 7 an unwritten responsibility that we have, is to 8 see what we can push across the finish line to 9 get Council approval.

So, yes, I will be communicating with
 everyone to let you know.

12 COMMISSIONER GENTRY: And before I speak 13 no more in this setting, I am offering to host 14 a nice cocktail reception at the River Club one 15 afternoon once we're no longer in the Sunshine. 16 So let's put that on the agenda too for 17 probably early March sometime.

18 CHAIRPERSON BROCK: Well, you reupped 19 what I was going to do, just have a cookout at 20 the house.

21 COMMISSIONER GENTRY: We'll do that too. 22 We'll do that too.

23 CHAIRPERSON BROCK: All right.

24 Mr. Scott.

25 MR. SCOTT: Can I come to the cookout

1 too? 2 COMMISSIONER GENTRY: You can. 3 MR. SCOTT: This is very important that I 4 need to put on the --5 CHAIRPERSON BROCK: Yeah. Name and 6 address. 7 MR. SCOTT: Sorry about that. I apologize. Stanley Scott with the African 8 9 American Economic Recovery Think Tank. My address is on file. 10 11 Honorable Matt Schellenberg --12 Right? I got that correct? 13 CHAIRPERSON BROCK: That's it. 14 MR. SCOTT: He said something that was 15 very profound. In the African American 16 community, the leadership has failed us since 17 consolidation. Those City Council members have 18 not come together and put an action plan to 19 decrease the pathology in the community. I 20 know this for a fact because the Think Tank 21 that I operate deals with the African American 22 community not only in Jacksonville, but on a 23 national level. We are spending at the present 24 time, according to New York Life Insurance, \$15 25 billion -- and I'm talking about the African

American community -- and we can't do nothing
 for ourself? I have a problem with that.

3 And I want to put it on the record at 4 this present time that the African American 5 leadership since consolidation has failed the 6 African American community. They have not come 7 together or done anything to change the condition for that pathology over there at that 8 9 community. They have been getting paid, but 10 you have -- do not see an overall equality of 11 outcome for that community. So I'm holding the 12 African American leadership since consolidation 13 55 percent responsible of the pathology in the 14 community.

15 Number two her, before we go, very 16 briefly here. I'm not in agreement -- I do not 17 agree with the at large membership. That came about because of consolidation to keep power. 18 19 Those at large members do not bring a value 20 proposition to the community overall in 21 Jacksonville, and it also -- the 22 disenfranchised, the African American 23 community, when it comes to voting, those at 24 large members need to go. They're not --25 they're not -- like I said before, of value

proposition to the community.

Thank you. Y'all did a great job. I'm very pleased with the outcome, and I look forward to being at the cookout. Thank you. CHAIRPERSON BROCK: Thank you, sir. All right. Anything else for the good of the order? We will have to approve the minutes at the next meeting. I'll let everybody get away. All right. Other than that, we're adjourned.

1	CERTIFICATE OF REPORTER.
2	STATE OF FLORIDA
3	COUNTY OF DUVAL
4	I, Tiffany Jones, Court Reporter, do hereby certify
5	that I was authorized to and did report the foregoing
6	proceedings; and that the transcript, pages 1 through
7	141, is a true record of my stenographic notes.
8	
9	DATED this 12th day of March, 2020.
10	
11	Tiffany Jones
12	
13	Tiffany Jones, Court Reporter
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	